

AGENDA REGULAR BOARD OF EDUCATION MEETING

November 10, 2016

Fantastic 49 - 6:00 p.m.

Business Meeting – 6:30 p.m.

Education Service Center - Board Room

Fantastic 49

7.05

7.06

• Fal	Falcon Education Foundation Mini Grants		
1.00	Call to Order and Roll Call		
2.00	Welcome and Pledge of Allegiance		
3.00	Approval of Agenda		
4.00 4.01 4.02 4.03 4.04 4.05 4.06	Consent Agenda Approval of Minutes of Regular and Special Board of Education Meetings 10/13/2016 Approval of Minutes of Special Board Meeting 10/26/16 Approval of Matters Relating to Licensed Personnel Approval of Matters Relating to Educational Support Personnel Approval of Matters Relating to Schedule B Personnel Approval of District Accountability Advisory Committee (DAAC) Membership		
5.00 5.01 5.02 6.00	Board Update Chief Officer Update Student Board of Representatives Update Open Forum (3 minute time limit for each speaker)		
	- , , , , , , , , , , , , , , , , , , ,		
7.00 7.01 7.02	Action Items Approval of Resolution for Alternative Forms of Transportation for Events Action on Policy Review a. EBBB Accident Reports b. JEA Compulsory Attendance Ages c. JICB Care of School Property by Students d. JIHB Parking Lot Searches e. JJH Student Travel f. JLCB Immunization of Students		
7.03	Action on Revised Job Descriptions a. Accounting & Grants Fiscal Compliance Manager b. Accounting Technician c. P-Card Coordinator		
7.04	Approval of American Education Week Resolution		

Approval of 2017 Graduation Dates and Times

Items Removed from Consent Agenda



BOE Regular Meeting November 10, 2016 Agenda – Page 2

8.00	Information Items
8.01	Process Improvement Update
	a. JJH-E, JJH-R Student Travel
	b. JLCB-R, JLCB-E Immunization of Students
8.02	Expulsion Information
8.03	Student Study Trips
8.04	Chief Operations Officer's Goals for 2016-17
9.00	Discussions Items
9.01	District Accountability Advisory Committee Annual Report (10 minutes)
9.02	POWER Zone Performance Dashboard (10 minutes)
9.03	POWER Zone Performance Report (10 minutes)
9.04	Sand Creek Leadership Team Update (10 minutes)
9.05	Communications Department Performance Report (10 minutes)
9.06	Post-Election Update (10 minutes)
10.00	Other Business
10.01	Executive Session: Pursuant to C.R.S. 24-6-402(4)(f)(I) for discussion of performance of a specific staff member with prior written notification for Chief Business Officer evaluation and review
11.00	Adjournment

Donna Richer

Executive Assistant to the Board of Education

DATE OF POSTING: November 3, 2016



BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Donna Richer, Executive Assistant to the Board of
	Education
TITLE OF AGENDA ITEM:	Approval of Minutes of Regular and Special Board of
	Education Meetings 10/13/2016
ACTION/INFORMATION/DISCUSSION:	Consent Action

BACKGROUND INFORMATION, DESCRIPTION OF NEED: Board approval required prior to posting minutes.

RATIONALE: Board of Education directors shall review minutes of meetings to ensure accuracy.

RELEVANT DATA AND EXPECTED OUTCOMES: Minutes of the meetings will be posted on the district website after board approval.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

	<u> </u>
Rock #1 —Reestablishing the district as a trustworthy recipient of taxpayer investment	
Rock #2 —Research, design and implement programs for intentional <u>community</u> participation	
Rock #3 — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	
Rock #5 — Customize our educational systems to <u>launch each student toward success</u>	

FUNDING REQUIRED: N/A

AMOUNT BUDGETED: N/A

DATE: October 19, 2016

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: I move to approve the consent agenda, including the minutes from the October 13th regular and special board of education meetings.

APPROVED BY: Tammy Harold, Board Secretary



BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Donna Richer, Executive Assistant to the Board of
	Education
TITLE OF AGENDA ITEM:	Approval of Minutes of Special Board of Education Meeting
	10/26/2016
ACTION/INFORMATION/DISCUSSION:	Consent Action

BACKGROUND INFORMATION, DESCRIPTION OF NEED: Board approval required prior to posting minutes.

RATIONALE: Board of Education directors shall review minutes of meetings to ensure accuracy.

RELEVANT DATA AND EXPECTED OUTCOMES: Minutes of the meetings will be posted on the district website after board approval.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

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Rock #1 —Reestablishing the district as a <u>trustworthy</u> recipient of taxpayer investment	
Rock #2—Research, design and implement programs for intentional <u>community</u> participation	
Rock #3 — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	
Rock #5 — Customize our educational systems to <u>launch each student toward success</u>	

FUNDING REQUIRED: N/A

AMOUNT BUDGETED: N/A

DATE: October 19, 2016

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: I move to approve the consent agenda, including the minutes from the October 26th special board of education meeting.

APPROVED BY: Tammy Harold, Board Secretary



BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Sally McDermott, Human Resources Manager
TITLE OF AGENDA ITEM:	Approval of Matters Relating to Licensed Personnel
ACTION/INFORMATION/DISCUSSION:	Consent - Action

BACKGROUND INFORMATION, DESCRIPTION OF NEED: To gain Board of Education approval for personnel changes

RATIONALE: The hiring and transfer actions on attached roster are to meet Board of Education objectives in student achievement. Retirement and resignations, if any, are included in this roster.

RELEVANT DATA AND EXPECTED OUTCOMES: By addressing these action items, the Board of Education is approving the necessary actions that allow the District to continue its' function of hiring and other associated personnel activities that impact student achievement.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1 —Reestablishing the district as a <u>trustworthy</u> recipient of taxpayer investment	
Rock #2—Research, design and implement programs for intentional <u>community</u> participation	
Rock #3 — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	Major Impact
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	
Rock #5 — Customize our educational systems to <u>launch each student toward success</u>	

FUNDING REQUIRED: Yes A

AMOUNT BUDGETED: In accordance with Board of Education approved salary tables.

DATE: October 24, 2016

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: I move to approve the attached personnel changes as recommended by the administration.

APPROVED BY: Peter Hilts, Chief Education Officer; Brett Ridgway, Chief Business Officer; Jay Bay, Chief Operations Officer



BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Nicole Evans, Human Resources Manager
TITLE OF AGENDA ITEM:	Approval of Matters Relating to Educational Support
	Personnel
ACTION/INFORMATION/DISCUSSION:	Consent - Action

BACKGROUND INFORMATION, DESCRIPTION OF NEED: To gain Board of Education approval for personnel changes

RATIONALE: The hiring and transfer actions on attached roster are to meet Board of Education objectives in student achievement. Retirement and resignations, if any, are included in this roster.

RELEVANT DATA AND EXPECTED OUTCOMES: By addressing these action items, the Board of Education is approving the necessary actions that allow the District to continue its' function of hiring and other associated personnel activities that impact student achievement.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	
Rock #2 —Research, design and implement programs for intentional <u>community</u> participation	
Rock #3 — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	Major Impact
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	
Rock #5 — Customize our educational systems to <u>launch each student toward success</u>	

FUNDING REQUIRED: Yes

AMOUNT BUDGETED: In accordance with Board of Education approved salary tables.

DATE: October 24, 2016

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: I move to approve the attached personnel changes as recommended by the administration.

APPROVED BY: Peter Hilts, Chief Education Officer;

Brett Ridgway, Chief Business Officer; Jay Bay, Chief Operations Officer



BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Nicole Evans, Human Resources Manager
TITLE OF AGENDA ITEM:	Approval of Matters Relating to Schedule B Personnel
ACTION/INFORMATION/DISCUSSION:	Consent - Action

BACKGROUND INFORMATION, DESCRIPTION OF NEED: To gain Board of Education approval for personnel changes

RATIONALE: The hiring and transfer actions on attached roster are to meet Board of Education objectives in student achievement. Retirement and resignations, if any, are included in this roster.

RELEVANT DATA AND EXPECTED OUTCOMES: By addressing these action items, the Board of Education is approving the necessary actions that allow the District to continue its' function of hiring and other associated personnel activities that impact student achievement.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1 —Reestablishing the district as a trustworthy recipient of taxpayer investment	
Rock #2—Research, design and implement programs for intentional <u>community</u> participation	
Rock #3 — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	Major Impact
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	
Rock #5 — Customize our educational systems to <u>launch each student toward success</u>	

FUNDING REQUIRED: Yes **AMOUNT BUDGETED:** In accordance with Board of Education approved salary tables.

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: I move to approve the attached personnel changes as recommended by the administration.

APPROVED BY: Peter Hilts, Chief Education Officer;
Brett Ridgway, Chief Business Officer; Jay Bay, Chief Operations Officer

DATE: October 24, 2016



BOARD MEETING OF:	November 10, 2016
PREPARED BY: Mary Velasquez, Administrative Assistant to Commun	
	and Culture
TITLE OF AGENDA ITEM:	District Accountability Advisory Committee Appointments
ACTION/INFORMATION/DISCUSSION:	Consent-Action

BACKGROUND INFORMATION, DESCRIPTION OF NEED: The District 49 District Accountability Advisory Committee (DAAC) Bylaws state that the membership of the DAAC will be appointed by or elected through a process created by the Board of Education.

The purpose of the DAAC is to institute an accountability and parental and community Involvement program to define and measure academic and safety quality in the district.

The DAAC must consist of at least three parents of students enrolled in the District's schools that are not employees or related to employees of the district, one teacher, one school administrator, and one person from the community who is involved in business.

Members of the DAAC are appointed to serve for a two year period.

RATIONALE: The enclosed membership applications include the name of one DAAC member for the 2016-2018 school years for your approval. At a minimum they are required to review the District Improvement Plan, charter school applications, recommend the prioritization of expenditures of school district funds, review district assessments and report on the educational and safety performance of the district.

RELEVANT DATA AND EXPECTED OUTCOMES: Recommended DAAC members: Jennifer VanHook-SCHS. DAAC members have already committed to the responsibilities of their charge through state statue and will report out their accomplishments in June 2018.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	
Rock #2—Research, design and implement programs for intentional community participation	Major Impact
Rock #3— Establish District 49 as the <u>best</u> district in Colorado to learn, work and lead	Major Impact
Rock #4— Grow a robust portfolio of distinct and exceptional schools	
Rock #5— Customize our educational systems to launch each student toward success	

FUNDING REQUIRED: No AMOUNT BUDGETED: N/A



BOE Regular Meeting November 10, 2016 Item 4.06 continued

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: I move to approve the appointments of the members of the District Accountability Advisory Committee listed as recommended by the administration.

APPROVED BY: Peter Hilts, Chief Education Officer **DATE:** October 28, 2016



BOARD MEETING OF:	November 10, 2016
PREPARED BY:	R. Gene Hammond
TITLE OF AGENDA ITEM:	Resolution for Alternative Forms of Transportation for
	Events
ACTION/INFORMATION/DISCUSSION:	Action

BACKGROUND INFORMATION, DESCRIPTION OF NEED: On April 30, 2015, Colorado Department of Education adopted an update to the "Colorado Minimum Standards Governing School Transportation Vehicles." One of the updates concerns a school district's use of motor coaches. It states, in essence, that if a school district desires to either buy a used motor coach or attain a short term rental, the board of education must pass a resolution authorizing such.

RATIONALE: The Board of Education decision shall be reviewed annually.

RELEVANT DATA AND EXPECTED OUTCOMES: Recommend that the board adopt the attached resolution to allow such rental within the restrictions, if any, set forth by the resolution.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	
Rock #2—Research, design and implement programs for intentional community participation	
Rock #3— Grow a robust portfolio of distinct and exceptional schools	
Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
Rock #5 — Customize our educational systems to launch each student toward success	

FUNDING REQUIRED: No

AMOUNT BUDGETED: N/A

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: Approve the attached resolution for the use of charter buses to transport district students to and from school events which complies with the annual resolution review requirement

APPROVED BY: Jack W. Bay Chief Operations Officer **DATE:** 10-28-16



RESOLUTION APPROVING THE USE OF CHARTER BUSES TO TRANSPORT DISTRICT STUDENTS TO AND FROM SCHOOL EVENTS

WHEREAS, pursuant to C.R.S. § 22-32-122 El Paso County School District 49 (the District) has the power to contract for services that it is authorized by law to undertake;

WHEREAS, pursuant to C.R.S. § 22-32-11O(l)(w) the District has the power to contract for the transportation of students and to require any such contractor operating a bus or motor vehicle for such purpose to procure liability and property damage insurance on such bus or motor vehicle and pay all premiums for such insurance, without the right of contribution from the school district to the insurer;

WHEREAS, pursuant to C.R.S. § 22-32-113(1)(a) & (d) the District has elected to provide transportation to and from public schools of the District and to and from certain school-sponsored activities within or without the territorial limits of the District, and whether or not occurring during school hours;

WHEREAS, pursuant to 1 CCR 301-25 § 2251-R-4.0l (a) allows for the short-term rental of a motor coach bus from a contract carrier for the transportation of students to school related events but not to and from school or school to school; and

WHEREAS, the Board of Education of El Paso County School District 49 (the Board) has given consideration to the standards of safety to promote the welfare of students, including recommendations of national transportation organizations, and finds that it is in the best interests of pupils, the District and the community to allow the short-term rental of motor-coach buses on an as-needed basis.

NOW, THEREFORE, BE IT RESOLVED by the El Paso County School District 49 Board of Education that the short-term rental of motor coach buses for the transportation of students to and from school related events, including school related events at other schools, on an as-needed basis is hereby authorized and approved, and that all transportation of students be in accordance with applicable federal and state law.

BE IT FURTHER RESOLVED that the Chief Operating Officer shall develop procedures so the District exercises appropriate diligence in selecting contract carriers and only contracts with those that are properly licensed, permitted, registered and insured.

BE IT FURTHER RESOLVED that this resolution shall be re-considered on an annual basis by the Board. Should any material factor arise while this resolution is in effect that may cause the Board to re-consider this resolution, the Chief Operating Officer may at any time bring the factor to the Board's attention.

Charter Bus Resolution Page 1



ADOPTED AND APPROVED this 10th day of November 2016.

Marie LaVere-Wright, Board President El Paso County School District 49	
(SEAL)	ATTEST:
	Tammy Harold, Board Secretary El Paso County School District 49

Charter Bus Resolution Page 2



BOARD MEETING OF:	November 10, 2016
PREPARED BY:	D. Richer, Executive Assistant to the BOE
TITLE OF AGENDA ITEM:	Action on Policy Review
ACTION/INFORMATION/DISCUSSION:	Action

BACKGROUND INFORMATION, DESCRIPTION OF NEED: Ongoing review of Board policies to ensure compliance with current laws and regulations and to ensure policies align with practices that best serve the district.

RATIONALE: Board policies are routinely reviewed to ensure that they are current and reflect applicable federal and/or state regulations as well as the needs and processes of the districts.

RELEVANT DATA AND EXPECTED OUTCOMES:

No.	Designation	Title	Reviewed by	Recommendations
8.a	EBBB	Accident Reports	G. Hammond	Periodic review; no revisions
		-	S. Hathaway	
8.b	JEA	Compulsory Attendance	L. Fletcher	Align with CASB
		Ages		
8.c	JICB	Care of School Property	D. Watson	Periodic review; updated legal review
		by Students	P. Hilts	
			B. Miller	
8.d	JIHB	Parking Lot Searches	D. Watson	Periodic review; align with CASB
8.e	ЈЈН	Student Travel	B. Seeley	Periodic review; align with CASB
8.f	JLCB	Immunization of Students	N. Lemmond	Align with CASB August updates; add
				form

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	
Rock #2—Research, design and implement programs for intentional community participation	
Rock #3— Grow a robust portfolio of distinct and exceptional schools	Updating policy to reflect current laws, regulations and best practices provides a solid foundation to lead the District.
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	
Rock #5— Customize our educational systems to launch each student toward success	

FUNDING REQUIRED: No

AMOUNT BUDGETED: N/A



BOE Regular Meeting November 10, 2016 Item 7.02 continued

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: After review and discussion, I move to approve the 6 policies in item 7.02.

REVIEWED BY: Chief Officers

DATE: October 24, 2016



Title	Accident Reports
Designation	EBBB
Office/Custodian	Operations & Business/Director of Transportation & Risk Benefit
	Manager

Adequate and prompt accident reporting is essential if similar accidents are to be prevented from happening again. If there are injuries or property damage, prompt reports also are vital in assuring the district staff, students and others of insurance coverage.

The Board requires therefore that an accident report be filed on every accident that takes place on District property or that involves a District vehicle, students or staff on school-sponsored trips, including staff members on authorized District business trips. Such reports are required whether or not there is any apparent evidence of injuries or damage to property. District staff must file appropriate worker's compensation form.

The Chief Education Officer in conjunction with the Chief Business Officer and Chief Operations Officer shall establish procedures for filing accident reports and shall make sure reports include details that:

- 1. Might be helpful in preventing similar accidents in the future.
- 2. Are needed for filing insurance claims.
- 3. Might be important in case of litigation.

District staff must file appropriate accident reporting forms in accordance with all regulations.

- Current practice codified 1980
- Adopted: date of manual adoption
- Revised: March 4, 1999
- Revised: October 3, 2002
- Revised: March 11, 2010
- Revised: January 10, 2013
- Reviewed: November 10, 2016



Title	Compulsory Attendance Ages
Designation	JEA
Office/Custodian	Education/EXCEL DeanDirector of Culture and Services

Every child who has attained the age of six (6)years on or before August 1 of each year and is under the age of seventeen (17) is required to attend public school with such exceptions as provided by law. It is the parents'/guardians' responsibility to ensure attendance.

The courts may issue orders against the child, child's parent/guardian, or both compelling the child to attend school or the parent to take reasonable steps to assure the child's attendance. The order may require the parent, child, or both to follow an appropriate treatment plan that addresses problems affecting the child's school attendance and that ensures an opportunity for the child to obtain a quality education.

The compulsory school attendance laws also apply to a six year-old child who has been enrolled in a public school in the first grade or in a higher grade level unless the parent or guardian chooses to withdraw the child.

Adopted: August 4, 1994Revised: August 10, 2000Revised: November 8, 2007

Revised: May 13, 2010Revised: November 10, 2016

LEGAL REFS:

- C.R.S. 22-32-110(1)(mm) Board may authorize school employee to represent school district in judicial proceedings to enforce compulsory attendance).
- C.R.S. 22-33-104(compulsory school attendance ages)
- C.R.S. 22-33-104.5(home-based education)
- C.R.S. 22-33-107(enforcement of school attendance laws)
- C.R.S. 22-33-108(judicial proceedings to enforce school attendance laws)

NOTE 1: On or after July 1, 2008, a parent of a five or six year old child who is attending preschool or kindergarten may notify the child's school of the parent's wish that the child not advance to first grade in the following school year. The school shall not advance the child to first grade after receiving this notice from the parent.

NOTE: 2: The Board of Education may pass a resolution authorizing one or more employees of the school district to represent the school district in truancy proceedings in state court.



Title	Care of School Property by Students
Designation	JICB
Office/Custodian	Operations/Director of Safety & Security

When, after consideration of the evidence and providing the student an opportunity to explain, a school administrator determines that -school property wasis damaged or destroyed by an intentional act or through the negligence of a students, the district may request payment the shall be the responsibility of from the parent or guardian of the student and student to pay for the damages. The school may either either shall contract for repairs and request payment from bill the student's parent or guardians for the amount of the repairs, or repairs may shall be made by school staff, with a record of time and materials used, and payment thereof by the parent or guardian may be requesteds billed accordingly. When an item must be replaced, the school may purchase shall secure the item and request payment from bill the parent or guardians for the replacement cost. Payments shall be made to Falcon School District #49. A receipt shall be issued at the time payment is received in the central office. If the parent or guardian refuse to make the requested payment, the district may choose to seek further legal recourse.

Nothing in this policy shall alter the provisions of Board Policy JQ or JQ-R, or limit the district's ability to seek any of its available legal options in connection with the damaged or destroyed property, including referring the incident to law enforcement.

Adopted: November 3, 1977
Revised: August 10, 2000
Reviewed: January 27, 2010
Revised: November 10, 2016

CROSS REF:

• ECAC, Vandalism



Title	Parking Lot Searches
Designation	JIHB
Office/Custodian	Operations/Director of Safety & Security

The privilege of bringing a student-operated motor vehicle onto school premises is conditioned on consent by the student driver to allow search of the vehicle when there is reasonable suspicion that the search will yield evidence of contraband.

Refusal by a student, parent/guardian, or owner of the vehicle to allow access to a motor vehicle on school premises at the time of a request to search the vehicle shall be cause for termination <u>without further hearing</u> of the privilege of bringing the vehicle onto school premises <u>without further hearing</u>. Refusal to submit to search may result in disciplinary action and notification of law enforcement officials.

Routine patrolling of student parking lots and inspection of the outside of student automobiles shall be permitted at all times.

• Adopted: May 19, 1994

• Reviewed: September 2, 1999

• Revised: April 28, 2010

• Revised: November 10, 2016

LEGAL REF:

• C.R.S. 22-32-109.1 (2)(a)(I)(I) (Board of education-specific powers and duties-safe schools

CROSS REF:

• JIH, Student Interrogations, Searches, and Arrests



Title	Student Travel
Designation	HCB/JJH
Office/Custodian	Education/Executive Assistant to the Chief Education Officer

All travel study trips (not field trips during the school day) sponsored by school personnel or offered by other individuals or groups through the schools shall require prior approval from the Innovation Leader and Chief Education Officer. These student activity trips are defined as overnight trips and trips exceeding 200 miles round trip.

• Adopted: January 17, 1990

• Revised: August 4, 1994

Revised: July 12, 2007

Revised: June 30, 2011

• Revised: November 10, 2016

LEGAL REF:

- C.R.S. 13-22-107 (parental liability waivers)
- C.R.S. 40-10.1-301(4) (definition of children's activity bus)
- C.R.S. 40-10.1-302(1)(a) (permits required for operation of children's activity bus) C.R.S. 40-10-116(1)(b)

CROSS REFS:

- EEAFA, Extracurricular Activity Buses/Field Trips/Special Events Transportation
- EEAG, Student Transportation in Private Vehicles
- IJOA, Field Trips



Title	Immunization of Students
Designation	JLCB
Office/Custodian	Education/Executive Director of Individualized Education

The Board of Education directs the Chief Education Officer or designee to annually provide parents/guardians of each student enrolled in the district a copy of the standardized immunization document developed by the Colorado Department of Public Health and Environment. The standardized immunization document includes a list of required and recommended immunizations and the age at which each immunization should be given.

No student is permitted to attend or continue to attend any school in this district without meeting the legal requirements of immunization against disease unless the student has a valid exemption for health, religious, personal, or other reasons as provided by law. <u>Parents should use JLCB-E "Immunization Non-Medical Exemption Form (Religious and Personal Belief) to notify the District of an exemption due to religious or personal beliefs.</u>

Students who do not submit an up to date certificate of immunization or a written authorization signed by one parent/guardian requesting local health officials to administer the immunizations or a valid exemption will be suspended and/or expelled from school according to regulation JLCB-R.

All information distributed to parents/guardians by the district will inform them of their rights to seek an exemption for immunization requirements.

- Adopted: November 3, 1977
- Revised to conform with practice: date of manual adoption
- Revised: September 2, 1999
- Reviewed: April 8, 2010
- Revised: July 21, 2011
- Revised: November 10, 2016

LEGAL REFS:

- C.R.S. 22-32-140 (annual distribution of standardized immunization document required)
- C.R.S. 22-33-106 (grounds for suspension, expulsion and denial of admission)
- C.R.S. 25-4-901 et seq. (school entry immunizations)
- 6 CCR 1009-2 (school immunization requirements)

CROSS REFS:

- JF, Admission and Denial of Admission
- JF-R, Student Admission and Denial of Admission (Procedures for Students in Out-of-Home Placements)
- JKD/JKE, Suspension/Expulsion of Students
- JRA/JRC Student Records



BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Ryan Johanson, Accounting Group Manager
TITLE OF AGENDA ITEM:	Job Description Updates
ACTION/INFORMATION/DISCUSSION:	Action

BACKGROUND INFORMATION, DESCRIPTION OF NEED: As part of a renewed focus on the all of the positions within the Business (Finance) office, we are reviewing and updating job descriptions to more accurately reflect the work that is being done.

RATIONALE: The updated job descriptions will give a clear picture of the work and expectations of the positions.

RELEVANT DATA AND EXPECTED OUTCOMES: This will not require any new headcount as the work is already being done by current employees. This will give more focus to the employees and help with employee reviews.

IMPACTS ON THE <u>DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:</u>

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	Major Impact
Rock #2—Research, design and implement programs for intentional community participation	
Rock #3— Grow a robust portfolio of distinct and exceptional schools	
Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	
Rock #5— Customize our educational systems to launch each student toward success	

FUNDING REQUIRED: None

AMOUNT BUDGETED: \$0

DATE: 10/24/2016

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: I move to approve the job descriptions in item 7.03 as recommended by the Administration.

APPROVED BY: Brett Ridgway, Chief Business Officer



GRANT ACCOUNTING & GRANTS FISCAL COMPLIANCE MANAGER

Job Title:	Accounting & Grants Fiscal Compliance ManagerGrant Accountant I	Related Organization Chart
Initial:	July 7, 2009	ő
Revised:	September 22, 2010 November 2016	Accounting Group Manager
Work Year:	261 days	
Office:	Business	Accounting & Grants Fiscal Compliance Manager
Department:	Accounting	Wallager
Reports To:	Chief Business Officer Accounting Group Manager	P-Card
FLSA Status:	Exempt	Administrator
Pay Range:	Professional/Technical Salary Schedule Range 3	

POSITION SUMMARY: The Accounting & Grants Fiscal Compliance Manager establishes and maintains fiscal record keeping systems for all grant-funded projects, monitors grant budgets and cash flow to assure funds are being received and expended appropriately, and establishes budgets with program administrators.

ESSENTIAL DUTIES & RESPONSIBILITIES

The following statements of essential functions and responsibilities are intended to describe the general nature and level of work being performed by individuals assigned to this position. These statements are not intended to be an exhaustive list of all duties and responsibilities required of all personnel within this position. Actual duties and responsibilities may vary depending on building assignment and other factors.

- Coordinates cost factors, receipts and budget administration, ensures compliance with state and federal laws and regulations and Board policies, and maintain knowledge of legal and regulatory changes.
- Prepare interim and final fiscal reports to funding agencies. Act as authorized fiscal representative for the district.
- Provide assistance, support and training for administrative staff, -whose locations have grant awards.
- Establish budgets with program administrators. Coordinate cost factors, receipts and budget administration.
- Ensure compliance with state/federal laws, regulations and Board policies.
- Provide oversight of grants, as the Administrative Unit, awarded to the district on behalf of the Charter Schools, to ensure compliance.
- Maintain knowledge of legal and regulatory changes.
- Reconciliation of balance sheet accounts related to grant funds.
- Reconciliation of Insurance Fund bank account.
- Initiate bank transfers between district accounts and between the District and Charter Schools.

DISTRICT #49 BOARD APPROVED JOB DESCRIPTION



- Provide training and support to school administrative staff in regard to accounting policies and procedures.
- Acts as a resource for various accounting issues, including training, demonstrating and answering questions.

Supervise P-Card Coordinator

• Perform other duties as assigned.

Supervision & Technical Responsibilities:

• This position currently supervises the P-Card Administrator.

Budget Responsibility:

• Directly responsible for developing and managing budgets related to grants.

QUALIFICATIONS

The requirements listed below are representative of the education, experience, knowledge, skills, and/or abilities required for this position:

Education & Training:

- —Bachelor's degree or equivalent preferred or advanced training in accounting
- •

Experience:

• Accounting and/or grant accounting environment preferred.

Knowledge Skills & Abilities:

- Writing, communication, basic math, interpersonal, decision-making, analytical and accounting skills.
- -Knowledge of accounting procedures, externally funded programs and accounting requirements.
- Demonstrated ability to use spreadsheets (MS Excel) and database (MS Access) software.
 Operating knowledge of other computer software such as Word, Outlook, Adobe Acrobat and accounting systems preferred.
- Knowledge of State and Federal grant award regulations.

Certificates, Licenses, & Registrations:

- Criminal background check required for hire
- Valid Colorado driver's license required for hire

None required.

OTHER WORK FACTORS

The physical demands, work environment factors and mental functions described herein are representative of those that must be met by an employee to successfully perform the essential functions of this job.

Physical Demands: While performing the duties of this job, the employee is regularly required to sit. The employee frequently is required to use hands to finger, handle or feel; reach with hands and arms. The employee is occasionally required to stand; walk, climb or balance; and stoop, kneel, crouch, or crawl. The employee must occasionally lift and/or move up to 25 pounds. Specific vision abilities required by this job include close vision, distance vision, color vision, peripheral vision, depth perception and ability to adjust focus.

Work Environment: While performing the duties of this job, the employee will work primarily in a usual office or school environment.

DISTRICT #49 BOARD APPROVED JOB DESCRIPTION



Mental Functions: While performing the duties of this job, the employee is frequently required to compare, analyze, communicate, coordinate, instruct, compute, synthesize, evaluate, use interpersonal skills and compile. Occasionally required to copy and negotiate.



ACCOUNTING S PAYABLE TECHNICIAN

Job Title:	Accounting s Payable Technician	Related Organization Chart
Initial:	November 1, 2006	
Revised:	November 2016	Accouting Group
Work Year:	261 Days	Manager
Office:	Business	
Department:	Finance	
Reports To:	Finance Department Supervisor Accounting Group Manager	Accounting Technician
FSLA Status:	Non-Exempt	
Pay Range:	Range <u>612</u>	

SUMMARY: At the direction of the Accounting Group Manager, tThe Accountings Payable Technician performs general accounts payable duties including day-to-day processing of accounts payable transactions to ensure that district finances are maintained in an effective, up-to-date, and accurate manner. supports the administration of the district's business affairs so as to provide the maximum services with the financial resources available.

ESSENTIAL DUTIES & RESPONSIBILITIES

The following statements of essential functions and responsibilities are intended to describe the general nature and level of work being performed by individuals assigned to this position. These statements are not intended to be an exhaustive list of all duties and responsibilities required of all personnel within this position. Actual duties and responsibilities may vary depending on building assignment and other factors.

- Process accounts payable including the following tasks: verify receipt of all merchandise, analyze and verify internal consistency, completeness, account codes, and mathematical accuracy of accounting documents; and perform adjustments in an accurate and timely manner.
- Process and verify all payments for goods and services, check settlements to see if all invoices have been paid, perform all payables data entry, match check copies to paid invoices and mail out all payable checks.
- Process purchase requisitions.
- by typing into computer, print purchase orders, make three color copies, match to the original requisitions, fax orders to vendors, send schools a copy, file yellow copies into purchase order books.
- Prepare, verify and enter checks and cash for daily receivables to include verification of bank reconciliation²s and deposit slips for all accounts, delivering deposits to bank as needed.
- Enter and update W-9's that have been received; maintain report of outstanding W-9 vendors; send out 1099's.

- Provide back up for receptionist as needed.
- Provide support for district purchasing cards including: answering questions, auditing of purchases, and other administrative duties as needed.
- Process, prepare and distribute monthly reports, set up print reports, separate, distribute to schools and administrative personnel.
- Process Coca-Cola spreadsheet and checks, send checks and spreadsheet copies to school.
- Perform filing as needed.
- Perform other duties as assigned.

Supervision & Technical Responsibilities:

• This position has no supervisory responsibilities at this time.

Budget Responsibility:

This position has no direct budget responsibility,

QUALIFICATIONS

The requirements listed below are representative of the education, experience, knowledge, skills, and/or abilities required for this position:

Education & Training:

- High school diploma or equivalent.
- Specialized courses in accounting, or vocational classes, business classes in typing, 10 key <u>preferred</u>.

Experience:

Over two years and up to and including three years of experience in finance and office skills.

Knowledge Skills & Abilities:

- Oral and written communication skills.
- English language skills.
- Interpersonal relations skills.
- Basic math and accounting skills.
- Personal computer, keyboarding and word processing skills.
- Customer service and public relations skills.
- Critical thinking and problem solving skills.
- Organizational skills.
- Ability to maintain confidentiality in all aspects of the job.
- Ability to manage multiple priorities.
- Ability to manage multiple tasks with frequent interruptions.
- Ability to defuse and manage volatile and stressful situations.
- Operating knowledge of and experience with personal computers and peripherals.
- Operating knowledge of and experience with general office equipment, including telephones, copier, fax machine, 10 key, etc.

Certificates, Licenses, & Registrations:

- Criminal background check required for hire
- Valid Colorado driver's license required for hire

To perform this job successfully, an individual must be able to perform each essential function satisfactorily. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

OTHER WORK FACTORS

The physical demands, work environment factors and mental functions described herein are representative of those that must be met by an employee to successfully perform the essential functions of this job.

Physical Demands: While performing the duties of this job, the employee is regularly required to sit; use hands to finger, handle, or feel; reach with hands and arms. The employee is occasionally required to stand; walk; climb or balance; stoop, kneel, crouch, or crawl. The employee must regularly lift and/or move up to 25 pounds.

Work Environment: While performing the duties of this job, the employee will work primarily in a usual office or school environment. The noise level in the work environment is usually moderate.

Mental Functions: While performing the duties of this job, the employee is regularly required to compare, analyze, communicate, copy, coordinate, instruct, compute, synthesize, evaluate, use interpersonal skills, compile and negotiate.



P-CARD COORDINATOR

Job Title:	P-Card Coordinator		Related Org	ranization Chart
Initial:	August 2011			
Revised:	October 13, 2016		Fiscal C	ng & Grants Compliance Inager
Work Year:	261 days		IVIC	inagei
Office:	Finance			
Department:	Business Office			
Reports To:	Accounting & Grants Fiscal Compliance Manager		P-Card (Coordinator
FLSA Status:	Non-Exempt	L		
Pay Range:	ESP Salary Schedule Range 14			

SUMMARY: The P-Card Coordinator administers the purchasing card and travel card program. The P-Card Coordinator performs analysis and monitoring of the automated card program, reinforces the control environment to ensure compliance with policies and procedures, provides direct support to district cardholders and their managers, and supports all aspects of program operations with heavy focus on customer service and driving card program development.

ESSENTIAL DUTIES & RESPONSIBILITIES

The following statements of essential functions and responsibilities are intended to describe the general nature and level of work being performed by individuals assigned to this position. These statements are not intended to be an exhaustive list of all duties and responsibilities required of all personnel within this position. Actual duties and responsibilities may vary depending on building assignment and other factors.

- Manage card application/issuance process.
- Review card applications and employee agreement forms for completeness and approvals.
- Review new account set up, including card distribution.
- Ensure timely closing of accounts (terminations), including card collection.
- Conduct new cardholder and card manager training. Update training documents as required.
- Data management oversight and reporting, including cardholders listings, account status, terminations, etc.
- Ensure transactions are in compliance with accounting and internal control policies and reporting deadlines are met.
- Coordinate period audits and policy compliance reviews; communicate findings and recommendations to management.
- Manage communications with cardholders, card managers and bank provider.
- Ensure web based reconciliation platform activities are conducted in a timely and accurate manner, within established financial and operational guidelines, including: 1) User profile set up and maintenance; 2) Card

manager/approver set up and maintenance; 3) Monitor security settings; 4) Default account coding set up and maintenance; 5) Routine monitoring of all transaction activity to identify exception items.

- Provide recommendations for process improvements and efficient use of resources.
- Performs other related duties as assigned.

Supervision & Technical Responsibilities:

• This job has no supervisory responsibilities.

Budget Responsibility:

• This position has no direct budget responsibilities.

QUALIFICATIONS

The requirements listed below are representative of the education, experience, knowledge, skills, and/or abilities required for this position:

Education & Training:

• High School diploma or equivalent, plus specialized courses in accounting or field relative to the position.

Experience:

• Three years of experience in finance related field.

Knowledge Skills & Abilities:

- Oral and written communication skills
- Basic knowledge of spreadsheets
- English language skills
- Interpersonal relations skills
- Basic math and accounting skills
- Personal computer, keyboarding and word processing skills
- Customer service and public relations skills
- Critical thinking and problem solving skills
- Organizational skills and ability to manage multiple priorities and tasks
- Ability to maintain confidentiality in all aspects of the job
- Ability to manage and defuse volatile and stressful situations
- Operating knowledge of and experience with personal computers and general office equipment.

Certificates, Licenses, & Registrations:

• Criminal background check required for hire

OTHER WORK FACTORS

The physical demands, work environment factors and mental functions described herein are representative of those that must be met by an employee to successfully perform the essential functions of this job.

Physical Demands: While performing the duties of this job, the employee is regularly required to stand; walk; sit; handle, or feel; talk, hear or smell. The employee frequently is required to use hands to finger, handle, or feel; reach with hands and arms. The employee is occasionally required to sit; stoop, kneel, crouch, or crawl; taste. The employee must regularly lift and/or move up to 10 pounds occasionally lift and/or move up to 25 pounds.

Work Environment: The noise level in the work environment is usually moderate.

To perform this job successfully, an individual must be able to perform each essential function satisfactorily. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

coordinate, instruc required to compar	s: While performing t, evaluate, use interpre, analyze, copy.	ersonal skills, com	pile. Frequently r	equired to synthes	size data. Occasional



BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Peter Hilts, Chief Education Officer
TITLE OF AGENDA ITEM:	Action on Resolution in Support of American Education
	Week
ACTION/INFORMATION/DISCUSSION:	Action

BACKGROUND INFORMATION, DESCRIPTION OF NEED: The Board of Education would like to recognize the efforts of all the District 49 staff members for their commitment to providing an excellent education for every student in the district. American Education Week presents all Americans with a wonderful opportunity to celebrate public education and honor individuals who are making a difference ensuring that each child receives a quality education.

RATIONALE:

RELEVANT DATA AND EXPECTED OUTCOMES:

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	
Rock #2—Research, design and implement programs for intentional community participation	As part of the larger state and national educational community, it is appropriate for the leaders of District 49 to celebrate our shared commitment to educators and education.
Rock #3— Grow a robust portfolio of distinct and exceptional schools	
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
Rock #5— Customize our educational systems to launch each student toward success	

FUNDING REQUIRED: No

AMOUNT BUDGETED: N/A

DATE: October 24, 2016

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: I move to approve the attached resolution celebrating American Education Week from November 14-18, 2016.

APPROVED BY: Peter Hilts, Chief Education Officer



RESOLUTION American Education Week November 14-18, 2016

WHEREAS, public schools are the backbone of our democracy, providing young people with the tools they need to maintain our nation's precious values of freedom, civility and equality; and

WHEREAS, by equipping young Americans with both practical skills and broader intellectual abilities, schools give them hope for, and access to, a productive future; and

WHEREAS, education employees, be they substitute educators, custodians, teachers, bus drivers, or librarians, work tirelessly to serve our children and communities with care and professionalism; and

WHEREAS, schools are community linchpins, bringing together adults and children, educators and volunteers, business leaders and elected officials in a common enterprise;

NOW, THEREFORE, we, the District 49 Board of Education, do hereby support the annual observance of American Education Week in District 49 and urge all community members to recognize those who provide our young people with an excellent education.

Approved and adopted this 10th day of November 2016.

	District 49
	By: Marie LaVere-Wright, President,
Seal	Board of Education
Attest:	
Tammy Harold, Secretary, Board	d of Education



BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Barbara Seeley, Executive Assistant to CEO
TITLE OF AGENDA ITEM:	Approval of Graduation Dates and Times
ACTION/INFORMATION/DISCUSSION:	Action

BACKGROUND INFORMATION, DESCRIPTION OF NEED: The Board of Education takes this action to secure the World Arena for graduation 2017. For the class of 2017, graduation will be held at the World Arena on Saturday, May 27, 2017 with VRHS at 9:00 am, SCHS at 1:00 pm and FHS at 5:00 pm. Saturday, May 26, 2018 and Saturday, May 25, 2019 are also currently being held with the World Arena.

RATIONALE:

RELEVANT DATA AND EXPECTED OUTCOMES: This item will lead to clarity regarding the date and times for the graduation ceremonies for 2017.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1 —Reestablishing the district as a <u>trustworthy</u> recipient of taxpayer investment	
Rock #2 —Research, design and implement programs for intentional <u>community</u> participation	
Rock #3— Grow a robust portfolio of distinct and exceptional schools	
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	
Rock #5 — Customize our educational systems to <u>launch each student toward success</u>	

FUNDING REQUIRED: Yes

AMOUNT BUDGETED:

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: I move to approve the graduation dates and times listed in item 7.05 as recommended by the administration.

APPROVED BY: Peter Hilts, Chief Education Officer

DATE: October 20, 2016

<u>Falcon School District 49</u> ("Licensee") desires to use the <u>Arena Bowl, 2-4 Locker Rooms and Penrose Club</u> ("Room") at the Broadmoor World Arena ("BWA") on the <u>27th</u> day of <u>May</u>, <u>2017</u>, beginning at <u>6:00</u> o'clock <u>A.</u>M. and ending at <u>7:00</u> o'clock <u>P</u>.M., on the following terms and conditions, to which the Licensee and BWA agree:

- (1) RENT. Licensee will pay <u>See Exhibit A</u> for the use of the Room for the dates and times set forth above. In addition, Licensee will deposit with BWA the sum of see <u>Exhibit A</u> as a deposit to defray costs of damages, if any, and any unpaid compensation required hereunder. The rent and deposit will be delivered to BWA, in certified funds (if required by BWA) at least <u>See Exhibit A</u> days before the date the Room is to be used. BWA will not reserve the Room for the Licensee until the rent, estimate provided in <u>Exhibit A</u>, evidence of insurance, and deposit has been received.
- USE. Licensee will use the Room in accordance with the Rules and Regulations governing the Room, whether or not published. Licensee will obey any directions given by BWA before or during the use of the Room. BWA reserves the right to eject anyone from the Room for conduct not consistent with the Rules and Regulations of the Room or for other reasonable grounds. BWA may terminate the use of the Room by the Licensee during an event for unreasonable conduct, and in such event Licensee shall not be entitled to any refund. Licensee must vacate the Room on or before the ending time set forth above. Licensee will provide to BWA the names or identification of the persons who will be using the Room in connection with this Agreement; BWA may otherwise control access to the Room; and no other persons will be allowed entrance without the permission of BWA personnel. Licensee will comply with Civil Rights, ADA and non-smoking rules of BWA.
- (3) CATERING; BEVERAGES. No food or beverages will be served in the Room except through BWA's caterer or representatives, unless agreed to, in writing, by BWA. Costs of food, beverages, personnel for service and other related items shall be in addition to the rent; and BWA may provide Licensee with an estimate of that cost, and may require Licensee to pay in advance up to said estimated amount at the same time as the rent is required. BWA may adopt such rules as it deems appropriate for purchases of beverages by the drink or otherwise. A description of the food, catering, beverages, and estimate of costs are attached hereto.
- (4) CLEAN UP. Licensee is responsible for the cost of clean up by BWA personnel, which shall include cost of any repair or missing items resulting from Licensee's use of the Room. An estimate of the cost of clean up is included on the attachment, but the actual cost may exceed said estimate. The deposit will be used, to the extent necessary, for said cost, and Licensee shall be liable for any additional cost.

C. Brooks

Initials PH

- (5) INSURANCE; INDEMNIFICATION. BWA will require the Licensee to provide insurance for the use of the Room through a separate insurance policy or by naming BWA as an additional named insured on an existing policy, which requirement shall be noted on the attachment. If insurance is required, Licensee shall provide BWA by the date on which the deposit and rent is due, with evidence of insurance, which shall be acceptable to BWA, which has been paid for and which cannot be canceled for the period of the Use of the Room; and the Room shall not be considered reserved until compliance with this provision. Regardless of insurance coverage, Licensee shall indemnify and hold harmless the BWA and its directors, officers, employees and agents from all losses, liabilities, claims, demands, suits, actions, payments and judgments arising in any way from the use of the Room or other Arena facilities by Licensee and its employees, agents, contractors, subcontractors, customers, guests or other persons using the Room or other Arena facilities as a result of this Agreement, including any and all expenses, costs, attorney's fees incurred by BWA and other indemnified persons or entities in the defense of any suit or claim. BWA is not responsible to Licensee for the loss of any personal property by the guests or employees of Licensee.
- (6) PARKING. Parking locations shall be designated by BWA; and, if required by BWA, the guests and employees of Licensee shall pay separately for parking.
- (7) TICKETS. If the use is in conjunction with an event in the Arena, all guests and employees of the Licensee must have tickets to the event, the cost of which shall be separate from the rent. BWA may deny entrance to the Room to anyone not so having a ticket.
- (8) PROPERTY; SIGNAGE. Licensee shall not bring into the Room signs or other items of equipment or similar personal property without the prior consent of BWA; and the same shall be removed upon BWA demand.
- (9) WAIVER. Licensee waives any rights to damages or other claims against BWA for the failure, for any reason, to provide the Room, except for the return of unused rent, deposit or other monies paid.
- (10) MISCELLANEOUS. This Agreement may not be assigned, nor the Room sub-leased. The Agreement will be binding when executed by representatives of both parties.

Initials PIT

Agreed by:	
Colorado Springs World Arena	For: _Falcon School District 49
a Colorado nonprofit corporation	
dba Broadmoor World Arena	10850 E. Woodman Road
3185 Venetucci Blvd.	Falcon, CO 80831
Colorado Springs, CO 80906	
Phone (719) 477-2100	Phone: _719-495-1119
Fax (719) 477-2199	Fax:
Email: dlischick@broadmoorworldarena.com	Email:
	PALA
Signature	Signature
Dorothea E. Lischick, CFE	Print Name Yeter Hilts
General Manager	Title Chief Education Officer
Date	Date
	Event Contact: Barb Seeley
	Phone: (719) 495-1119

Email: bseeley@d49.org

EXHIBIT "A"

Name of Licensee Falcon School District 49 Graduations (Falcon, Sand Creek and Vista Ridge HS)

Day/Date of Saturday, May 27, 2017

Estimated Rent and Other Compensation:

Rental: \$4,300.00 Based on the use of the Broadmoor Arena Bowl, Locker

Rooms and the Penrose Club for three high school graduations. Should Friday be required for a Load In

add \$2,950.00 for a Load In day.

Labor/Service: \$11,485.00 (Est.) Based on 2016 Graduation Schedule:

House Staff \$2,315.00 Public Safety \$3,895.00 Ops Staffing \$5,275.00

Final billing will be based on actual man-hours

worked.

Equipment Rental: To Be Determine Stage and chairs are included in rental. Following is a listing

of additional equipment and rates:

Scoreboard - \$350.00, plus Staffing for Input & Production

Curtain System - \$2,000.00

Supplemental Sound – To Be Determined

Carpet - \$2,500.00 Dasher Drape - \$150.00 Internet Service - \$175.00

Concessions/ Centerplate is the Broadmoor World Arena's exclusive

concessionaire. Concession stands will be open during

Hospitality: Graduation.

Insurance: School District 49 to provide the Broadmoor World Arena

with evidence of \$1 Million insurance naming the

Broadmoor World Arena, its directors, trustees, officers,

Initials PH

agents and employees as additional insured.

Merchandise: Broadmoor World Arena will sell flowers, cameras and other

Merchandise during graduations.

Advertising: If appropriate, Broadmoor World Arena logo in a horizontal

format to be carried in all advertising.

Parking: \$2,575.00 Parking will be free to students, faculty, family and

friends. There will be a buyout of \$2,575.00.

mends. There will be a buyout of \$2,575.00.

10/14/2016

C. Brooks

Pay Terms:

Signed Agreement and <u>Purchase Order or \$4,300.00</u> deposit due on or before <u>November 14, 2016</u>. Balance due on or before <u>June 5, 2017</u>.

Late Fee: A \$20.00 fee will be charged on all returned checks. All balances 30 days past due from the original due date will be subject to a finance charge of 1.5% per month, 18% per annum.

Schedule of Events:

Saturday May 27, 2017 6:00am - 8:00am

6:00am – 8:00am	Access and Staff Arrive	
7:00am - 8:00 am	Student's Arrive/Rehearsal	
8:00am	Doors open to public	
8:00am – 9:00am	Photo's	
9:00am – 11:00am	Ceremony for VRHS	(please fill in)
11.00am – 12Noon	Students Arrive/Rehearsal	
12:00pm	Doors open to public	
12:00pm - 1:00pm	Photos	
1:00pm - 3:00pm	Ceremony for SCHS	(please fill in)
3:00 pm - 4:00 pm	Students Arrive/Rehearsal	
4:00pm	Doors open to public	

4:00pm - 5:00pm

Photos

5:00pm - 7:00pm

Ceremony for FHS

(please fill in)

7:00pm

Load Out

Contacts:

PLEASE FILL IN THE CONTACT NAME, PHONE NUMBER & EMAIL FOR EACH SCHOOL

		CONTACT NAME	PHONE	EMAIL
•	Falcon	Kathy Mc Culloho	495-1149 est	Kmccullohsad49.org 2128 Istuarted49.org acorralad49.org
•	Sand Creek	Alenis Corra C	495-1183	acorraled 49.00
•	Vista Ridge	Nicky Fry	494-8807	nfrued 49. org
				300000

Miscellaneous:

Lost and Found: Broadmoor World Arena has a lost and found procedure for all events. Please coordinate efforts with the Broadmoor World Arena.

There may be efficiencies in sharing sound and video needs with graduations held before or after School District 49, ask your Event Coordinator.

Future Dates On Hold:

Saturday, May 26, 2018 Saturday, May 25, 2019

C. Brooks 10/14/2016 Initials PH



BOARD OF EDUCATION AGENDA ITEM 8.01

BOARD MEETING OF:	November 10, 2016
PREPARED BY:	D. Richer, Executive Assistant to the BOE
TITLE OF AGENDA ITEM:	Process Improvement Update
ACTION/INFORMATION/DISCUSSION:	Discussion

BACKGROUND INFORMATION, DESCRIPTION OF NEED: We seek to continuously improve our processes in the district.

RATIONALE: Administrative regulation development and revision and systematic review of district policies are designed to increase the probability of an effective and efficient school system.

RELEVANT DATA AND EXPECTED OUTCOMES:

No.	Designation	Title	Reviewed by	Recommendations
8.01a	ЈЈН-Е, ЈЈН-	Student Travel	B. Seeley	Periodic review; align with CASB
	R			
8.01b	JLCB-R,	Immunization of Students	N. Lemmond	Align with CASB August updates; add
	JLCB-E			form

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	
Rock #2—Research, design and implement programs for intentional community participation	
Rock #3— Grow a robust portfolio of distinct and exceptional schools	Updating policy to reflect current laws, regulations and best practices provides a solid foundation to lead the District.
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	
Rock #5 — Customize our educational systems to <u>launch each student toward success</u>	

FUNDING REQUIRED: No AMOUNT BUDGETED: N/A

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: Information only

REVIEWED BY: Chief Officers **DATE:** October 24, 2016



BOARD-APPROVED POLICY OF DISTRICT 49

Title	Travel Student (Parent Permission/Consent)
Designation	HCB-E-1/JJH-E-1
Office/Custodian	Education/Executive Assistant to the Chief Education Officer

(Parent Permission/Consent)	
	has my/our permission to participate in the
We understand that although the Falcon School or liable for problems that develop relative to the	District 49 has given its approval, it cannot be held responsible he trip.
Parent/Guardian Signature	Parent/Guardian Signature
Date:	

- Adopted: August 4, 1994Reviewed: June 30, 2011
- Reviewed: November 10, 2016



BOARD-APPROVED POLICY OF DISTRICT 49

Title	Student Travel
Designation	IHCB-R/ JJH-R
Office/Custodian	Education/Executive Assistant to the Chief Education Officer

Travel study trips are defined as student trips which involve overnight stays and/or exceed 3200 miles <u>round</u> trip one way or which involve out-of-state travel. Such trips must be planned and conducted in accordance with the following guidelines:

- 1. The sponsor and the building principal will review the trip criteria prior to making arrangements for the trip.
- 2. Indications of student/parent/guardian interest in a travel study trip may be solicited prior to submission of a request. However, it must be clearly understood that no commitment will be made for the trip until approval of the Chief Education Officer is secured.
- 3. All trips as defined in these guidelines involving district staff members and students, whether during a school or vacation period, must comply with these guidelines.
- 4. Requests for approval of all travel study trips will be processed through appropriate District staff and directed to the Chief Education Officer for final approval. The Chief Education Officer will inform the Board of Education of all approved student travel.
- **5.** A proposal for a travel study trip will be submitted according to the following timelines. All deadlines are minimum and in terms of calendar days.
 - a. One hundred twenty (120) days prior to departure for any trip which requires fund raising.
 - b. Ninety (90) days prior to departure for any trip using an outside agency and/or going outside the continental United States.
 - **C.** Thirty (30) days prior to departure for all other trips which:
 - (1) Require overnight stays and/or exceed \$200 miles round tripone way, or
 - (2) Are out-of-state but within the continental United States and without the involvement of any outside agency.
- 6. Proposals for travel study trips will be submitted on the "Request for Travel Study Trip" form <u>found on the district website</u>.
- 7. Permission forms from the students' parents and teachers must be signed and returned prior to departure. These documents will be in the possession of the trip sponsor during the trip.
- 8. Medical release and insurance forms must be provided as appropriate.
- 9. Parents will be provided with all pertinent information pertaining to the trip.
- 10. The District will pay for a maximum of three substitute days regardless of the number of teachers involved. Activities required for established school vocational programs may be exempt from this requirement.
- 11. Any substitute days which are required to cover a trip will consist of professional and/or personal leave days.

- 12. The maximum number of regular school days for any trips shall be three.
- 13. Student-adult ratios will not exceed eight-to-one with appropriate coverage to be approved by the administration. All adult chaperones must have approval of the principal. Those not employed by the District must register with the District administration office to determine liability coverage prior to trip departure.

Designation: HCD-R/JJH-R

- **14.** Proof of adequate liability and insurance coverage must be provided for all out- of-state travel study days. Additional trip insurance must be secured in case of default by any outside agency.
- **15.** No fund raising activity may begin until approval for the trip has been granted by the Chief Education Officer.
- **16**. The sponsor will review acceptable standards of conduct with students and parents prior to the trip.
- 17. Provisions must be made in advance for coping with emergency or disciplinary situations. Students and parents must be informed of these provisions.
- 18. When a travel study trip is in a country which is non-English speaking, at least one of the adult guides/chaperones with the group must have adequate language skills to be functional in the country visited.
- **19.** Any transportation needs will be addressed in accordance with Board policies and regulations related to transportation of students.
- 20. In addition to these guidelines, any student group which is accountable to the Colorado High School Activities Association must conform to the organization's guidelines, including those pertaining to out-of-state travel.

Criteria

Prior to planning for any travel study trip with students, the sponsor and building principal should consider the following criteria which are among those that will be applied in the decision-making process.

- 1. Educational value of the trip.
- 2. For any teacher involved, the number of students to be involved in the trip, the number who will be left behind, and the quality of the program for the students who will be left behind.
- **3.** Total cost of the trip.
- 4. Priority of this trip in relationship to other school and/or district activities.
- **5.** The impact of fund raising activities if necessary.
- **6.** The effect of the students' absences on other obligations and responsibilities of the students.
- 7. Ability of the District to support any of the proposed costs (released teacher time, etc.) if such support is necessary.

- 8. The degree to which some students might be discriminated against through cost—factors.
- **9.** Ability of the student and family to support participation.
- **10.** Liability factors:
 - a. Will the District have adequate coverage?
 - **b.** Is there a need for the District to transport students?
 - **c.** Does the District have a supplemental insurance agreement for this trip? (This does not imply that the District will pay for additional coverage.)
 - d. Did the trip or information regarding the trip originate in the school or from a school employee?

Designation: HCD-R/JJH-R

- **e**. Will the students take time off from the regular school program?
- f. Did the school system approve this?
- g. Will a school employee serve as chaperone?
- 11. The amount of time away from school that can be scheduled during vacation periods. The willingness of staff to use that time.
- **12.** The kind of supervision that will be provided on the trip.
- 13. Necessary arrangements for travel outside the USA, if appropriate.
- 14. Provisions available for coping with emergency or disciplinary situations.
- **15.** Approval of all travel study trips by the Board of Education.
- Approved: January 17, 1990
- Revised: August 4, 1994
- Revised: July 12, 2007
- Revised: June 30, 2011
- Revised: November 10, 2016



BOARD-APPROVED POLICY OF DISTRICT 49

Title	Immunization of Students
Designation	JLCB-R
Office/Custodian	Education/Executive Director of Individualized Education

- 1. No student may attend school in the district unless the student has presented to the school an up to date certificate of immunization or a completed exemption form.
- 4.2. A student shall be exempted from required immunizations only upon submission of:
 - a. certification from a licensed physician that the students physical condition is such that immunization would endanger the student's life or health or is otherwise medically contraindicated due to other medical conditions.
 - **b.** a statement signed by the parent/guardian or the emancipated student that the student adheres to a religious belief whose teachings are opposed to immunizations.
 - **c.** a statement signed by the parent/guardian or the emancipated student that the student holds a personal belief that is opposed to immunizations.

In the event of an outbreak of disease against which immunization is required, no exemption will be recognized and those students will be excluded from school.

- 3. Parents/guardians or emancipated students who assert an exemption from immunizations based on a religious or personal belief ("non-medical exemption") shall submit the required exemption form to the school on an annual basis. Such submission shall occur at the beginning of each school year that the non-medical exemption is asserted.
- 4. Parents/guardians or emancipated students who assert an exemption from immunizations based on a medical reason shall submit the required medical exemption from to the school one time. The medical exemption form shall be maintained on file at each new school the student attends within the district.
- 2.5. The district will provide upon request an immunization form as required by the Health Department. The school nurse is responsible for seeing that required information is included on the form.
- 3.6. If there is a failure to comply with the immunization requirements, the school nurse-will personally notify the parent/guardian or emancipated student. Such notification will be accomplished either by telephone, e-mail, or in person. A follow up letter regarding the failure to comply with immunization requirements will be sent home. If this is not possible, contact will be by mail. Emancipated students must be contacted directly rather than through their parents/guardians.

The parent/guardian or emancipated student will be notified of the following:

- **a.** that up to date immunizations are required under Colorado law.
- b. that within fourteen (14) days of notification, the parent/guardian must submit either an authorization for administration of the immunization by health officials or a valid exemption or documentation to the school showing that the next required immunization has been given and a written plan for completion of all required immunizations.
- **c.** that if the required documentation is not submitted within fourteen (14) days of notification or if the student begins but does not continue or complete the written plan, the student will be suspended or expelled.

4.7. A student who fails to comply will be suspended by the principal for up to five days and notice of the suspension sent to the Health Department in accordance with the applicable law.

Designation: JLCB-R

- 5.8. If no certificate of immunization is received during the period of suspension, the Innovation Leader will institute proceedings for expulsion.
- 6.9. Any suspension or expulsion under this policy will terminate automatically upon compliance.
- 7.10. Record of any such suspension or expulsion will be contained in the student's health file, with an appropriate explanation—not in the student's disciplinary file.

Any student expelled for failure to comply with the immunization requirements will not be included in calculating the dropout rate, but will be included in the annual report to the State Board of Education.

Students in out-of-home placements

The following procedure shall apply to students in out-of-home placements, as that term is defined by C.R.S. 22-32-138 (1)(e).

Unless the district or school is otherwise authorized to deny enrollment to a student in out-of-home placement, the district or school shall enroll the student regardless of whether the district or school has received the student's immunization records. Upon enrolling the student, the school shall notify the student's legal guardian that unless the school receives the student's certificate of immunization or a written authorization for administration of immunizations within fourteen (14) days after the student enrolls, the school shall suspend the student until such time as the school receives the certificate of immunization or authorization.

- Adopted: February 17, 1977
- Revised to conform with practice: date of manual adoption
- Revised to conform with practice: date of manual revision
- Revised: September 7, 2000
- Revised: April 28, 2010
- Revised: June 30, 2011
- Revised: July 21, 2011
- Revised: November 10, 2016



BOARD-APPROVED POLICY OF DISTRICT 49

Title	Immunization of Students Non-Medical Exemption Form
	(Religious and Personal Beliefs)
Designation	JLCB-E
Office/Custodian	Education/Executive Director of Individualized Education

Immunization - Non-Medical Exemption Form (Religious and Personal Belief)

Vaccines are one of the greatest public health achievements of the past century and save an estimated 3 million children's lives every year. The Colorado Department of Public Health and Environment strongly supports vaccination as one of the easiest and most effective tools in preventing diseases that can cause serious illness and even death. For nearly all children, the benefits of preventing disease with a vaccine far outweigh the risks. Declining to follow the advice of a health care provider, or public health official who has recommended vaccines may endanger an unvaccinated child's health and others who come into contact with him/her. Some vaccine-preventable diseases are common in other countries and unvaccinated children could easily get one of these diseases while traveling or from a traveler.

Colorado law C.R.S. § 25-4-902 requires all students attending any school in the state of Colorado to be vaccinated against certain vaccine-preventable diseases as established by Colorado Board of Health rule 6 CCR 1009-2, unless an official exemption form is filed. This law applies to students attending child care facilities licensed by the Colorado Department of Human Services, public, private and parochial kindergarten, elementary and secondary schools through 12th grade, and colleges or universities. Prior to kindergarten, an official non-medical exemption form must be filed each time a student is due for vaccines according to the schedule developed by the Advisory Committee on Immunization Practices. From kindergarten through 12th grade, an official non-medical exemption form must be filed every year during the student's school enrollment/registration process¹. **Students with an exemption may be kept out of child care or school during a disease outbreak.**

Please complete all required fields below; incomplete forms will not be accepted. All fields are required unless noted optional.

Type of Non-Medical Exemption Claimed: Personal Belief Religious		
Student Information:		
Last Name:	First Name:	(optional) Middle Name:
Gender: Female Male	Date of Birth:	
Street #:	Street Name:	Street Type (e.g. Ave.):
Unit #:	P.O. Box:	
City:	State: CO	Zip Code:
Email Address:		County:
Phone Number:		□ Home □ Cell
Parent/Guardian Completing This Fo	rm: — Check if an emancipated student	nt or student over 18 years old
Last Name: First Name: (optional) Middle Name:		(optional) Middle Name:
Relationship to student: Mother Father Guardian		
Street #:	Street Name:	Street Type (e.g. Ave.):
Unit #:	P.O. Box:	
City: State: CO		Zip Code:
Email Address: County:		
Phone Number: Home Cell		□ Home □ Cell
School/Licensed Child Care Facility Information:		
School Name/Licensed Child Care Facility:		
Phone Number: Grade of Student:		

² 2016 Recommended Immunizations from Birth through 6 Years Old: www.cdc.gov/vaccines/parents/downloads/parent-ver-sch-0-6yrs.pdf. Based on this schedule, a non-medical exemption form would be submitted at 2 months, 4 months, 6 months, 12 months and 18 months of age.



¹ Colorado Board of Health rule 6 CCR 1009-2: http://www.sos.state.co.us/CCR/GenerateRulePdf.do?ruleVersionId=6437&fileName=6%20CCR%201009-2.

BOARD-APPROVED POLICY OF DISTRICT 49



Vaccine Preventable Disease Information

The information provided below is to ensure parents/guardians/students are informed about the risks of not vaccinating.

Diphtheria, tetanus, pertussis (DTaP, Tdap) - Unvaccinated children may be at increased risk of developing diphtheria, tetanus and/or pertussis if exposed to these diseases. Serious symptoms and effects of diphtheria include heart failure, paralysis, breathing problems, coma, and death. Serious symptoms and effects of tetanus include "locking" of the jaw, difficulty swallowing and breathing, seizures, painful tightening of muscles in the head and neck, and death. Serious symptoms and effects of pertussis (whooping cough) include severe coughing fits that can cause vomiting and exhaustion, pneumonia, seizures, brain damage, and death. For more information: http://www.cdc.gov/vaccines/hcp/vis/vis-statements/dtap.pdf and http://www.cdc.gov/vaccines/hcp/vis/vis-statements/dtap.pdf

Haemophilus influenza type b (Hib) - Unvaccinated children may be at increased risk of developing invasive Hib disease if exposed to this disease. Serious symptoms and effects include bacterial meningitis, pneumonia, severe swelling in the throat, permanent neurologic damage including blindness, deafness, and mental retardation, infections of the blood, joints, bones, and covering of the heart, and death. For more information: http://www.cdc.gov/vaccines/hcp/vis/vis-statements/hib.pdf

Hepatitis B - Unvaccinated children may be at increased risk of developing hepatitis B if exposed to this disease. Serious symptoms and effects include jaundice, life-long liver problems such as liver damage, scarring, liver cancer, and death. For more information: http://www.cdc.gov/vaccines/hcp/vis/vis-statements/hep-b.pdf

Inactivated poliovirus (IPV) - Unvaccinated children may be at increased risk of developing polio if exposed to this disease. Serious symptoms and effects include paralysis of muscles that control breathing, meningitis, permanent disability, and death. For more information: http://www.cdc.gov/vaccines/hcp/vis/vis-statements/ipv.pdf

Measles, mumps, rubella (MMR) - Unvaccinated children may be at increased risk of developing measles, mumps, and/or rubella if exposed to these diseases. Serious symptoms and effects of measles include pneumonia, seizures, brain damage, and death. Serious symptoms and effects of mumps include meningitis, painful swelling of the testicles or ovaries, sterility, deafness, and death. Serious symptoms and effects of rubella include rash, arthritis, and muscle or joint pain. If a pregnant woman gets rubella, she could have a miscarriage or her baby could be born with serious birth defects such as deafness, heart problems, and mental retardation. For more information: http://www.cdc.gov/vaccines/hcp/vis/vis-statements/mmr.pdf

Pneumococcal conjugate (PCV13) or polysaccharide (PPSV23) - Unvaccinated children may be at increased risk of developing pneumococcal disease if exposed to this disease. Serious symptoms and effects include pneumonia, lung infections, blood infections, meningitis and death. For more information: http://www.cdc.gov/vaccines/hcp/vis/vis-statements/pcv13.pdf and https://www.cdc.gov/vaccines/hcp/vis/vis-statements/pcv13.pdf and <a href="https://www.cdc.gov/vaccines/hcp/vis/vis-statement

Varicella (chickenpox) - Unvaccinated children may be at increased risk of developing varicella if exposed to this disease. Serious symptoms and effects include severe skin infections, pneumonia, brain damage, and death. For more information: http://www.cdc.gov/vaccines/hcp/vis/vis-statements/varicella.pdf

Required Vaccines for School Entry - Place an "X" next to each vaccine you are declining.

Diphtheria, tetanus, pertussis (DTaP)	Inactivated poliovirus (IPV)
Tetanus, diptheria, pertussis (Tdap)	Measles, mumps, rubella (MMR)
Haemophilus influenza type b (Hib)	Pneumococcal conjugate (PCV13) or polysaccharide (PPSV23)
Hepatitis B	Varicella (chickenpox)

I am the parent/guardian of the above-named student or am the student himself/herself (emancipated or over 18 years of age) and am declining the vaccine(s) indicated above due to a religious or personal belief that is opposed to vaccines. The information I have provided on this form is complete and accurate.

- I may change my mind at any time and accept vaccination(s) for my child/myself in the future.
- I can review evidence-based vaccine information at www.colorado.gov/cdphe/immunization-education, or www.lmmunizeforGood.com for additional information on the benefits and risks of vaccines and the diseases they prevent.
- I can contact the Colorado Immunization Information System (CIIS) at www.ColoradolIS.com or my health care provider to locate my child's/my immunization record.³

I acknowledge that I have read this document in its entirety.

racknowledge that i have read this document in its entirety.	
Parent/Guardian/Student (emancipated or over 18 yrs old) signature:	_ Date:
I authorize my/my student's school to share my/my student's immunization records with state/local put the Colorado Immunization Information System, the state's secure, confidential immunization registry.	blic health agencies and
Parent/Guardian/Student (emancipated or over 18 yrs old) signature:	Date:

³ Under Colorado law, you have the option to exclude your child's/your information from CIIS at any time. To opt out of CIIS, go to: www.colorado.gov/cdphe/ciis-opt-out-procedures. Please be advised you will be responsible for maintaining your child's/your immunization records to ensure school compliance.





BOARD OF EDUCATION AGENDA ITEM 8.02

BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Nancy Lemmond, Executive Director of Individualized
	Education
TITLE OF AGENDA ITEM:	Expulsion Information
ACTION/INFORMATION/DISCUSSION:	Information

BACKGROUND INFORMATION, DESCRIPTION OF NEED:

See attached confidential sheet for list of expulsions in October 2016.

RATIONALE: Board Policy

RELEVANT DATA AND EXPECTED OUTCOMES: See attachment

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	THE DIE NO GROUP
Rock #2—Research, design and implement programs for intentional community participation	
Rock #3— Grow a robust portfolio of distinct and exceptional schools	Ensures compliance with all Colorado Revised Statutes
Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
Rock #5— Customize our educational systems to launch each student toward success	Provide alternative pathways to students that align with 49 Pathways Initiative

FUNDING REQUIRED: No AMOUNT BUDGETED: N/A

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: N/A

APPROVED BY: Peter Hilts, CEO **DATE:** October 24, 2016



BOARD OF EDUCATION AGENDA ITEM 8.03

BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Barbara Seeley, Executive Assistant to CEO
TITLE OF AGENDA ITEM:	Student Study Trips
ACTION/INFORMATION/DISCUSSION:	Information

BACKGROUND INFORMATION, DESCRIPTION OF NEED:

SCHS

University of New Mexico Zia Marching Band Fiesta

Departure-10/28/16 Returning-10/30/16

52 students will attend this trip.

Cost of trip will be \$200 per student and includes transportation, meals, lodging and tours.

Learn from adjudicators at this event after hearing and seeing our performance. Learn from watching other bands perform. Additional trip to Albuquerque Biopark.

Fundraising will be part of this program.

RATIONALE:

RELEVANT DATA AND EXPECTED OUTCOMES:

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	
Rock #2—Research, design and implement programs for intentional community participation	
Rock #3— Grow a robust portfolio of distinct and exceptional schools	Travel study is an important component of an appealing education, and participation in student leadership is central to our commitment to be the best district for leaders.
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	
Rock #5 — Customize our educational systems to <u>launch each student toward success</u>	

FUNDING REQUIRED: No **AMOUNT BUDGETED:** N/A

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: N/A

APPROVED BY: Peter Hilts, Chief Education Officer **DATE:** October 28, 2016



DATE: October 28, 2016

BOARD OF EDUCATION AGENDA ITEM 8.04

BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Marie LaVere-Wright, Board President
TITLE OF AGENDA ITEM:	Chief Operations Officer's Goals for 2016-17
ACTION/INFORMATION/DISCUSSION:	Information

BACKGROUND INFORMATION, DESCRIPTION OF NEED: The Board of Education and the Chief Officers have developed a process to efficiently evaluate their performance on an annual basis.

RATIONALE: Once the Board of Education completes the review process for a Chief Officer in Executive Session, the Chief Officer's goals for the upcoming year are published.

RELEVANT DATA AND EXPECTED OUTCOMES:

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	Rock – 1 By providing transparent information regarding operating performance including the Goals of the Chief Operation Officer we continue to move in the direction of maintaining Taxpayer Trust
Rock #2—Research, design and implement programs for intentional community participation	Rock -2 The Chief Officers can make a significant impact on the community though their involvement and interaction with community stakeholders and professional groups that can leave a positive and lasting impact. By providing key performance metrics, benchmarking performance and continually reviewing performance of its personnel
Rock #3— Grow a robust portfolio of distinct and exceptional schools	
Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	including executive leadership on an annual basis, the district will accomplish this Big Rock
Rock #5— Customize our educational systems to <u>launch each student toward success</u>	

FUNDING REQUIRED: No AMOUNT BUDGETED: N/A

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: Information only.

APPROVED BY: Marie LaVere-Wright, Board President, Jack Bay, Chief Operations Officer



To: Board of Education

Date: Monday, October 31, 2016

From: Jack W. Bay

Reference: 2016 – 2017 Goals for my COO 2017 Improvement plan

Listed below are my five key goals for the 2016-2017 fiscal year

2017 Goals

1. Provide leadership development and training opportunities for each of our staff members.

Leadership Development

Mission - Best Choice to Learn Work and Lead Big Rock – Firm Foundations

- 2. Become an active member in a local, Colorado Springs based organization that benefits D49 and continue to become more involved in the community activities in order to communicate, disseminate D49 information and interact with key community leadership.
 - a. Actively join and outward facing Colorado Springs organization

Communication & Community

Big Rock - Community Engagement

3. Develop a dash board report with KPI's for each operating department and continue to enhance and refine the school dude operating system to provide KPI's, benchmarking and trending of our facilities and IT operational performance.

Operational Leadership

Big Rock - Trust

Big Rock – Firm Foundation

Big Rock – Community Engagement

- 4. Continue to enhance and refine my personal leadership ability
 - a. interact with Lyle Wells and the Flippen Group in 2016/2017 for one team building and leadership development training to obtain feedback and input on effective leadership skills
 - b. Implement a cultural awareness program in the operations department

Strategic Leadership

Big Rock - Community Engagement

Big Rock - Firm Foundations

Skill Development

- 1. Improve in the following areas by taking s professional development seminar in:
 - a. Listening skills Listening more deeply with employees
 - b. Why Innovation Requires a Relentless Attitude
 - c. Communicate more powerfully and prolifically



BOARD OF EDUCATION AGENDA ITEM 9.01

BOARD MEETING OF:	November 10, 2016
PREPARED BY:	DAAC President
TITLE OF AGENDA ITEM:	DAAC Update to the Board of Education
ACTION/INFORMATION/DISCUSSION:	Information

BACKGROUND INFORMATION, DESCRIPTION OF NEED: The DAAC is a statutorily convened body of the state of Colorado, which empowers community engagement with school districts. The DAAC reports its activities and future initiatives to the BOE to highlight community challenges, opportunities, and outcomes.

RATIONALE: Communication between the school district and the community fosters shared vision and unity of purpose, which creates better outcomes for every student.

RELEVANT DATA AND EXPECTED OUTCOMES: Community engagement is a proven factor in improving the educational outcomes for students. The DAAC makes the BOE's actions more community focused.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	Community engagement creates trust in the community.
Rock #2—Research, design and implement programs for intentional community participation	The DAAC gives the community a voice in shaping the school district.
Rock #3— Grow a robust portfolio of distinct and exceptional schools	DAAC involvement provides insight into the community's desired portfolio of schools.
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	DAAC members are part of the community; therefore their recommendations are valuable elements of proposed strategies.
Rock #5— Customize our educational systems to launch each student toward success	As the voice of the community, the DAAC has a vested interest in launching every student toward success using customized educational systems.

FUNDING REQUIRED: N/A

AMOUNT BUDGETED: N/A

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: For Information Only

APPROVED BY: Peter Hilts, Chief Education Officer

DATE: November 8, 2016



District Accountability Advisory Committee (DAAC) Annual Report

Ms. Erica West Mr. David Rex DAAC Chairperson



District Accountability: Senate Bill 13-193



District Accountability Committees were created to;

Increase Parent Involvement:

- Solicit parent participation on school and district accountability committees (SACs and DACs), including parents that represent the student population.
- Incorporate strategies on the Unified Improvement Plan to increase parent engagement in schools (Priority Improvement and Turnaround Schools).
- Each school district board of education shall adopt a district policy for increasing and supporting parent engagement in the public and charter schools of the district.
- Districts shall identify a family partnership point of contact for family engagement training and resources.

In District 49 we are getting the job done through our DAAC subcommittees



District Accountability: Subcommittee Activity



- Budget subcommittee
- Bylaws subcommittee
- Charter Subcommittee
- Parent Engagement subcommittee
- Restorative Practices subcommittee
- Unified Improvement Plan subcommittee
- Zone subcommittee*



District Accountability: Initiatives



- Charter Schools
 - Subcommittee Will Be Engaged
 - May Encompass More DAAC Members Than is Typical
- Community Engagement
 - A Fall 2017 Event Is The Goal
 - Community Engagement Subcommittee
 - Every Student Succeeds Act (ESSA) CDE Update (Tentative)

District Accountability



Questions?



BOARD OF EDUCATION AGENDA ITEM 9.02

BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Mike Pickering, POWER Zone Leader
TITLE OF AGENDA ITEM:	POWER Zone Performance Dashboards
ACTION/INFORMATION/DISCUSSION:	Discussion Item

BACKGROUND INFORMATION, DESCRIPTION OF NEED:

POWER Zone would like to present our Performance Dashboard accountability work to our BOE. This work began in a focused and concentrated manner in August of 2014 with deep collaboration between School Accountability Committee members at each POWER Zone school, Zone Innovation Assembly members, and student's from our Student Innovation Assembly.

RATIONALE:

When POWER Zone first become a zone of innovation in August of 2013 it was clearly communicated from members of our School Accountability Committees that we needed a more robust and local model to determine performance across POWER Zone schools than just the state standardized data we received from the state. This lead to an over two year collaborative process across multiple POWER Zone stakeholders in order to determine what indicators matter most to our community and to determine how these indicators would be measured at each academic level.

RELEVANT DATA AND EXPECTED OUTCOMES:

The zone will share our community's work in the areas of Performance Dashboards in an effort to shift accreditation determinations away from a solely state driven assessment model to a local, community grown and approved accountability model.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	Structured, frequent, and meaningful School Accountability Committee work increases parent and community trust in our system. Our High Reliability Schools work supports this rock as well.
Rock #2—Research, design and implement programs for intentional community participation	Zone Innovation Assembly and School Accountability Committee collaboration over community created and approved performance framework indicators.
Rock #3— Grow a robust portfolio of distinct and exceptional schools	Local dashboards define what it means to be the "best" in the POWER Zone.
Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	Schools become exceptional, in part, by having great processes. The dashboard work supports the zone in recognizing what "exceptional" means and helps schools decide where to focus their process improvement efforts.
Rock #5— Customize our educational systems to launch each student toward success	Customizing a performance and accountability system to a specific community helps drive programming and resources into areas that are most important to them.

FUNDING REQUIRED: N/A AMOUNT BUDGETED: N/A

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: Information only

APPROVED BY: Peter Hilts, Chief Education Officer **DATE:** October 4, 2016

9.02 POWER Zone Performance Dashboard & 9.03 POWER Zone Performance Report

Handouts for both Presentations:

- 1) Dashboarding Timeline
- 2) Zone Dashboard
- 3) School Dashboards
- 4) Dashboard Measures List
- 5) POWER Plan 2016

Presentations:

- 1) POWER Zone Performance Dashboard Powerpoint
- 2) POWER Zone Performance Report Powerpoint





Creating a Local Community Accountability System

PROCESS OVERVIEW

Create a process to discover what performance indicators matter most to our local community: students, parents, educators and other local community stakeholders. Once indicators are identified, find tools to measure each agreed upon indicator's effectiveness level. Use these community driven indicators to transfer performance accountability from federal and state levels to our local community.







Timeline:

POWER Zone's Performance Dashboarding Process

June 2016 - Today

Innovation vote passes at all zone schools. Final indicators are approved. Transfer from federal and state accountability to Local Community Accountability (LCA): Create relevant, easily understood, and accessible accountability dashboards to begin local accountability.

April 2016

Each school sends aggregated feedback to ZIA.

January - March 2016

SAC and StIA reviews suggested measurement tools for each indicator and give final feedback to ZIA.

November - December 2015

SAC and StIA review "final" selected elements and provide feedback for ZIA review.

September - October 2015

Each SAC and StIA member in the zone prioritizes ZIA feedback.

August - September 2015

Survey disseminated to parents, students and staff.

Spring 2015

Student Innovation Assembly (StIA) and School Accountability (SAC) meetings to brainstorm indicators.

August 2014

Local performance dashboard idea presented at Zone Innovation Assembly (ZIA).

April - May 2016

Final feedback reviewed. Six indicators and aligned measurement tools are presented to the schools for innovation vote. Same guidelines apply as for an official local/state innovation vote.

March 2016

ZIA presents six indicators and aligned measurement tools (Marzano High Reliability Schools survey, district Cultural Compass survey, literacy assessments, etc.) to each school.

January 2016

ZIA reviews measurement tools for each selected indicator: Safety & Security, Literacy, 49 Pathways, School Climate, Problem Solving, Critical Thinking.

October 2015

ZIA reviews all SAC feedback and prioritizes a "final" 5-7 indicators.

September 2015

ZIA aggregates survey feedback via elementary, middle and high school grade levels.

May 2015

Survey developed using collaboratively collected indicators.

November 2013

Idea emerges from innovation vote showing strong interest in using more than state measures to determine educational performance.















POWER PERFORMANCE DASHBOARD

Overall Zone Performance

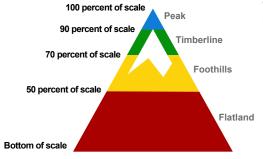
In 2012 POWER Zone created a strategic innovation plan that has lead to increases in early literacy skill attainment in our elementary schools, marked increases in ELA and math proficiency in middle school, and all-time high ACT scores in high school.

Our School Accountability Committees at each school told us they were not satisfied with only using state assessment data to analyze the effectiveness and overall performance of our schools. This lead to a two year collaborative process between parents, students, and educators to develop POWER Performance Dashboards to include the performance indicators that were voted most important by our community.

Our zone uses six indicators to measure performance across our schools: Literacy, POWER Pathways, Problem Solving, Critical Thinking, School Climate, and Safety & Security. We hope you will find more value in tracking growth on performance indicators that our community decided was of most value in our schools. We are on a journey to peak performance so our

scores are broken down into performance levels (0-100 scale) that represent our

progress on the journey to the peak.



Peak -Systematic processes are in place, effective, tested & validated schoolwide. Role model processes and performance.

Timberline -Systematic processes are evident and effective.

Foothills - Systematic processes are emerging. **Flatland** - Systematic processes not yet in place.

Details about the six indicators can be found at D49.org/power-zone

Literacy

Timberline

POWER Pathways

Timberline

Critical Thinking

Timberline

Problem Solving

Flatland

School Climate

Timberline

Safety & Security

Timberline





Odyssey Elementary School

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100 percent of scale Peak 90 percent of scale Timberline 70 percent of scale Foothills 50 percent of scale Flatland Bottom of scale

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POWER Pathways



Critical Thinking



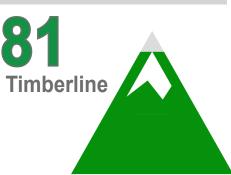
Problem Solving



School Climate



Safety & Security





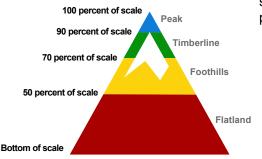
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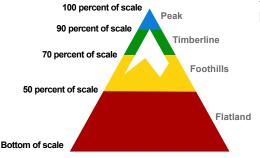
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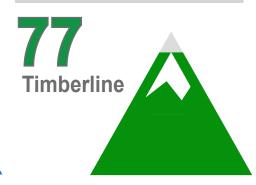
Literacy



POWER Pathways



Critical Thinking



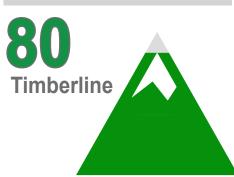
Problem Solving



School Climate



Safety & Security



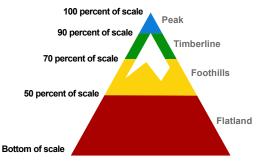


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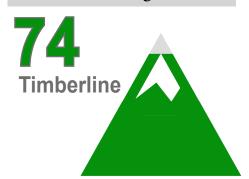
100 Peak POWER Pathways

82
Timberline

Critical Thinking

89
Timberline

Problem Solving



School Climate

78
Timberline

Safety & Security

78
Timberline

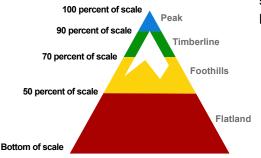


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Safety & Security

Timberline

Performance Dashboard Measures

Literacy: DIBELS, PARCC, ACT

POWER Pathways: ICAP, STEM & CTE Course

Success, Enrichment Opportunities

Critical Thinking: Driven Through Scale (in progress)

Problem Solving: Driven Through Scale (in progress)

School Climate and Safety & Security:

District Cultural Compass Survey & Marzano High Reliability School Survey







POWER Performance Dashboards

November 2016

OES * RVES * SES * SMS * VRHS





Overview



- Over 2 ½ Year Process

 Initiated from School Accountability Committee Conversations Around Performance and Accountability

 Community Desire for Something More than State Reporting Model



Overview



- Brainstorm Indicators and Measurements:
 School Accountability Committee, Student Innovation
 Assembly, & Zone Innovation Assembly
- 2 Years Later 6 Indicators Are Determined:
 Literacy, POWER Pathways, Problem Solving, Critical Thinking, School Climate, & Safety & Security
- Confirming Valid and Reliable Measures



POWER Zone's POWER Indicators (May 2016)







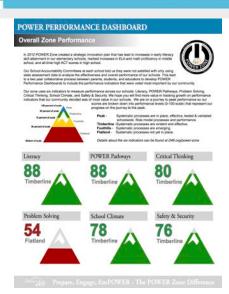




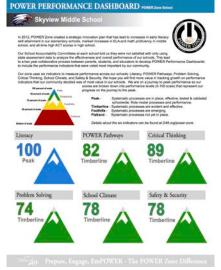


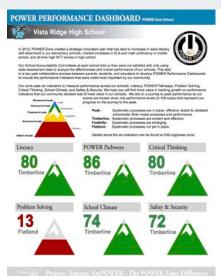


Community Approved POWER Indicators (Innovation Vote 2016)









The Best Choice to Learn, Work and Lead



Marzano's High Reliability School's Process Improvement Process



Level 1: Safe and Orderly Environment: That Supports Cooperation and Collaboration

 Safe and Orderly Environments, Input into the Optimal Functioning of the School, Collaboration Around Essential Topics, Fiscal and Operational Responsibility

Level 2: An Instructional Framework: That Develops and Maintains Effective Instruction in Every Classroom

 Clear Vision on Instruction, Support for Educators in Growing Pedagogical Skill, Predominant Instructional Practices are Evident, Educators Receive Job Embedded PD, Ongoing Evaluations, & the Opportunity to Learn from Peers

Level 3: Guaranteed and Viable Curriculum: Focused on Enhancing Student Learning

En'Shalla Wesley - Student Innovation Assembly



-Process/Collaborative

-How could this benefit/impact students?

Jen Newberg - Zone Innovation Assembly



-Impact on Teaching

-Literacy (DIBELS, PARCC, ACT)

-Critical Thinking/Problem Solving

(Scales, Observation, Activities, etc.)



Cathy Tinucci - Zone Innovation Assembly



-Impact on School/Administration

- -Safety & Security and School Climate (HRS Survey and District Cultural Capacity Survey)
- -Balanced Complement of Local and State Measures

Sam Romero - School Accountability Committee (SAC) Chair - VRHS



-Process/Collaborative

-POWER Pathways

(ICAP, Enrichment Opportunities, Passing and Completing STEM and CTE courses)

-Accountability w/ Local and More Meaningful Measures

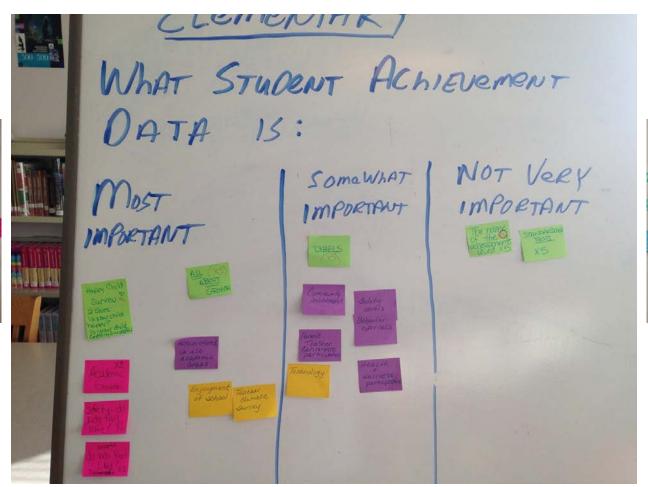
The Best Choice to Learn, Work and Lead



Dashboard Brainstorming Sessions (July 2014 - December 2015)









The Best Choice to Learn, Work and Lead



POWER Performance Dashboards (Next Steps)















Community Approved POWER Indicators (Innovation Vote 2016

- Confirm Final Problem Solving and Critical Thinking Measurements w/ Zone Innovation Assembly
- Drive BOE Performance Updates Through Dashboards
- Encourage Board of Education to accredit PZ schools through POWER Dashboards





Questions?



BOARD OF EDUCATION AGENDA ITEM 9.03

BOARD MEETING OF:	November 10, 2016
PREPARED BY:	Mike Pickering, POWER Zone Leader
TITLE OF AGENDA ITEM:	POWER Zone Performance Report
ACTION/INFORMATION/DISCUSSION:	Discussion Item

BACKGROUND INFORMATION, DESCRIPTION OF NEED:

POWER Zone would like to present our BOE with relevant data and information that will help explain overall zone progress and performance in key areas. As we near completion on the development of POWER Zone's performance dashboards, working towards creating a local community accountability model, we are more readily able to report out performance on measures that were voted most important to our community. This report will also include data to evidence progress in the areas of Primary Literacy at the elementary levels and POWER Pathways at the secondary levels.

RATIONALE:

By keeping our BOE informed of the zone's progress towards increased student learning and seeking any resultant feedback we believe we will have an even stronger opportunity to serve our students and families at the highest levels possible.

RELEVANT DATA AND EXPECTED OUTCOMES:

The zone will share available and relevant data that is aligned to zone and district priorities.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	Our High Reliability Schools work supports this rock well.	
Rock #2—Research, design and implement programs for intentional community participation	Zone Innovation Assembly and School Accountability Committee collaboration over community created and approved performance framework indicators.	
Rock #3— Grow a robust portfolio of distinct and exceptional schools	Increased efforts and resources in primary literacy and pathway opportunities are leading to increased opportunity for our students.	
Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	Schools become exceptional in part by having great processes. The work being done within the primary literacy programming, our strong curriculum pathway work, and the POWER Pathway work continuing to emerge from VRHS are examples of these types of processes.	
Rock #5— Customize our educational systems to launch each student toward success	Customizing a performance and accountability system to a specific community helps drive programming and resources into areas that are most important to them.	

FUNDING REQUIRED: None AMOUNT BUDGETED: None

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: Information only

APPROVED BY: Peter Hilts, Chief Education Officer **DATE:** October 4, 2016



POWER Zone Performance Report

November 2016

OES * RVES * SES * SMS * VRHS





Why these measures?



-Community Created and Approved



- -More Robust Measures to Launch Every Student to Success
- -Providing Every Student the Opportunity for a Firm Foundation
- -More Ownership & Accountability Over Learning



Zone - POWER Performance Dashboard



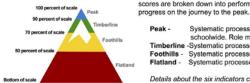
POWER PERFORMANCE DASHBOARD

Overall Zone Performance

In 2012 POWER Zone created a strategic innovation plan that has lead to increases in early literacy skill attainment in our elementary schools, marked increases in ELA and math proficiency in middle school, and all-time high ACT scores in high school.

Our School Accountability Committees at each school told us they were not satisfied with only using state assessment data to analyze the effectiveness and overall performance of our schools. This lead to a two year collaborative process between parents, students, and educators to develop POWER Performance Dashboards to include the performance indicators that were voted most important by our community.

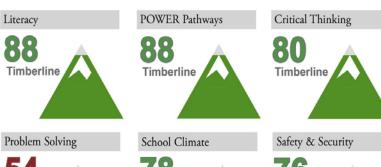
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Timberline -Systematic processes are evident and effective. Foothills - Systematic processes are emerging Flatland - Systematic processes not yet in place.

Details about the six indicators can be found at D49.org/power-zone





Timberline

Timberline





Zone - POWER Performance Dashboard



POWER PERFORMANCE DASHBOARD

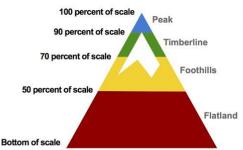
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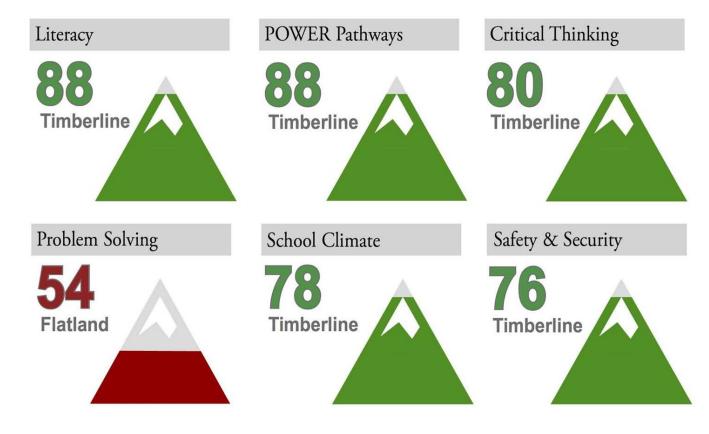
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Zone - POWER Performance Dashboard







Prepare, Engage, EmPOWER - The POWER Zone Difference



POWER Dashboard Measures



Literacy: DIBELS, PARCC, ACT

POWER Pathways: ICAP, STEM & CTE Course Success

Critical Thinking: Driven Through Scale (in progress)

Problem Solving: Driven Through Scale (in progress)

School Climate and Safety & Security: District Cultural Compass Survey & Marzano High Reliability School Survey



OES - POWER Performance

Dashboard



POWER PERFORMANCE DASHBOARD POWER Zone School

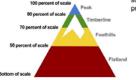
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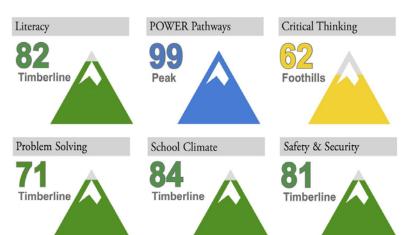
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District/10

Prepare, Engage, EmPOWER - The POWER Zone Difference



RVES - POWER

Performance,

Dashboard

POWER PERFORMANCE DASHBOARD POWER Zone School



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Literacy

88 Timberline POWER Pathways

90 Peak Critical Thinking

71
Timberline

Problem Solving

84 Timberline School Climate

80 Timberline Safety & Security

75
Timberline

District 19

Prepare, Engage, EmPOWER - The POWER Zone Difference



SES - POWER Performance

Dashboard



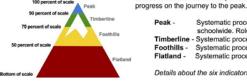
POWER PERFORMANCE DASHBOARD POWER Zone School

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POWER Pathways Critical Thinking Literacy Timberline Timberline Peak Problem Solving School Climate Safety & Security





Timberline





SMS - POWER Performance

Dashboard





Skyview Middle School

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Literacy

Peak

POWER Pathways

Timberline

Critical Thinking

Timberline

Problem Solving

Timberline

School Climate

Timberline

Safety & Security

Timberline



VRHS - POWER

Performance Dashboard

POWER PERFORMANCE DASHBOARD POWER Zone School

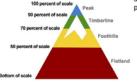


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Literacy



POWER Pathways



Critical Thinking



Problem Solving



School Climate



Safety & Security



District

Prepare, Engage, EmPOWER - The POWER Zone Difference





Performance Report Summary

- Strong Results in Literacy, Pathways,
 School Climate, and Safety & Security
- Focus on <u>Critical Thinking</u> & <u>Problem</u>
 <u>Solving</u> Measures Across Levels
- Begin to Increase Focus on Math K-5
- Increase Focus on Pathways 6-12







Questions?



BOARD OF EDUCATION AGENDA ITEM 9.04

BOARD MEETING OF:	November 10, 2016	
PREPARED BY:	Audra Lane, Janet Giddings, Jared Felice	
TITLE OF AGENDA ITEM:	Sand Creek High School Leadership Team Update	
ACTION/INFORMATION/DISCUSSION:	Discussion	

BACKGROUND INFORMATION, DESCRIPTION OF NEED: The Board of Education approved the new innovative leadership structure for Sand Creek High School effective July 2016. The Sand Creek High School Leadership team is comprised of three Associate Principals, four Teacher Leaders, and two Deans of Students. This model allows for a broader depth of skills and knowledge to lead a complex organization with developing career and college pathways and programs.

RATIONALE: The Sand Creek High School Leadership team will provide periodic updates on the state of the school, leadership structure and Campus Council.

RELEVANT DATA AND EXPECTED OUTCOMES:

- Status of the Campus Council and Teacher Forum
- Student and Athletic data
- New Hire feedback regarding the leadership team, which was received during the first building professional development day
- Studer Education Group Leadership Training, schedule of surveys and rollout of results

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

military of the Brothers Contains	OIGINIONITIES THE BIG NO GIRE!
Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	
Rock #2 —Research, design and implement programs for intentional <u>community</u> participation	
Rock #3— Grow a robust portfolio of distinct and exceptional schools	
Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	X
Rock #5— Customize our educational systems to launch each student toward success	X

FUNDING REQUIRED: None AMOUNT BUDGETED: N/A

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: Information only

APPROVED BY: Peter Hilts, Chief Education Officer **DATE:** October 28, 2016



SCHS Leadership Team Update

November 10, 2016

Area Bartlett

Mike Brandt

Nicole Sides

Andrew Smith

David Ramirez

Nathan Truex

Jared Felice

Janet Giddings

Audra Lane

The Best Choice to Learn, Work and Lead

Campus Council



- Representation:
 - 6 Teachers
 - 1 Classified
 - 1 Counselor
 - 1 Community Liaison
 - 1 Teacher Leader
 - 1 Associate Principal
- First meeting October 27th
- Developing Norms and Scope of Work
- Communication to staff
- Working with Staff Forum for clarity and transparency of issues

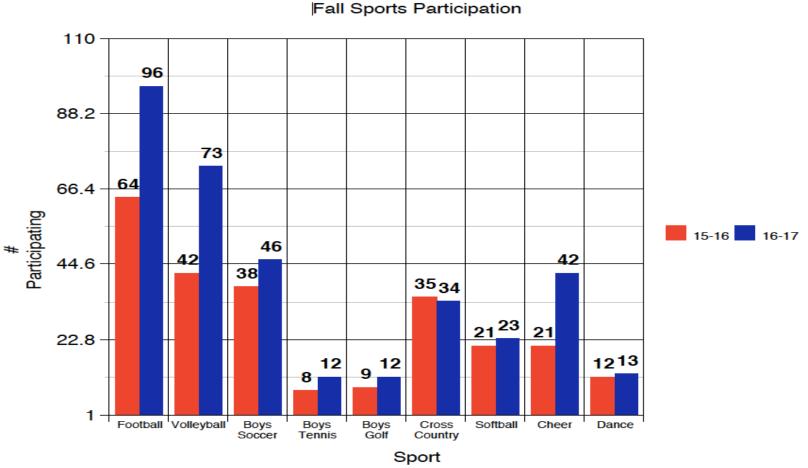
Staff Forum



- Teacher Leaders facilitate forum
- Meetings every two weeks all faculty and staff are welcome to attend
- Agenda driven by staff concerns
- Minutes are shared to all staff
- All issues are addressed and communicated to staff

Student Athletic Data





New Hire Feedback



- Feedback from first building PD session:
 - Bright Spots
 - Support from staff, departments and leadership team
 - Growing school pride
 - Cultural diversity
 - Questions answered
 - Great Kids!!
 - Opportunities for Improvement
 - Technology issues and program training
 - More time to plan as departments
 - Align curriculum with middle school



- Development of a Scorecard (draft)
 - Three pillars
 - Student Achievement
 - Service
 - People
 - Goals and Action Steps will be added based on survey results



- Parent Satisfaction Survey
 - Anonymous survey
 - Sent out electronically with paper copies available
 - 17 statements for parents to choose the best response which describes their experience
 - 3 free response questions
 - What is working well?
 - What needs improvement?
 - Recognition of someone for their good work



- Employee Engagement Survey
 - Anonymous survey
 - Sent out electronically
 - 14 statements for staff to choose the best response which describes their experience
 - 3 free response questions
 - What is working well?
 - What needs improvement?
 - Recognition of someone for their good work



- Parent Satisfaction Survey
 - November 9th November 22nd

- Employee Engagement Survey
 - November 29th December 13th

- Results Rollout
 - January 31, 2017

SCHS Leadership Team



Questions



BOARD OF EDUCATION AGENDA ITEM 9.05

BOARD MEETING OF:	November 10, 2016	
PREPARED BY:	Matt Meister, Director of Communications	
TITLE OF AGENDA ITEM:	Communications Department Performance Report	
ACTION/INFORMATION/DISCUSSION:	Discussion	

BACKGROUND INFORMATION, DESCRIPTION OF NEED: Key metrics on the performance of District 49 communication tools and platforms is presented, including D49.org, LiveChat, Bronto email and social media platforms. Brand coverage and performance in the earned media space is also presented. Communication department story coverage breakdown year-to-date is presented. Overall strategy is discussed.

RATIONALE: Twice a year the director of communications provides an update to the Board of Education on the performance of communications department through key metrics and a review of strategy.

RELEVANT DATA AND EXPECTED OUTCOMES: The communications department has made strategic investments in communication technology to target information down to unique customer segments. Effective use of the technology through the communication department strategy leads to increased consumption of and engagement with content created by the team.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	Continue non-biased communication of BOE meetings, school and zone initiatives and any challenging issues that develop in the district.	
Rock #2—Research, design and implement programs for intentional community participation	All district communications support the community rock. Each communication platform targets unique community segments. The Peak Partners initiative targets the 60% of residents that don't have a direct district connection in a new way.	
Rock #3— Grow a robust portfolio of distinct and exceptional schools	We'll continue to use a "show" versus "tell" philosophy in highlighting the impacts our educational programs make for young learners in the portfolio of schools.	
Rock #4 — Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	We'll continue to use a "show" versus "tell" philosophy in highlighting the firm foundations being built through our educational programs.	
Rock #5 — Customize our educational systems to launch each student toward success	We'll continue to use a "show" versus "tell" philosophy in highlighting how students are launching to success through 49 Pathways.	

FUNDING REQUIRED: N/A **AMOUNT BUDGETED:** N/A

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: Continued support from BOE of district communication initiatives to continue building trust and increasing community engagement.

APPROVED BY: Peter Hilts, Chief Education Officer **DATE:** 10/24/16



Communications Update

Matt Meister

Director of Communications

Trends & Results









The Best Choice to Learn, Work and Lead

Trends (D49.org)

Sessions

Users



April 2014	1404. 2010	
319,132	2,109,722	+561%
124,471	751,572	+504%

Nov 2016

Page Views 664,192 4,400,882 +563%

Λnril 201*1*

Trends (Live Chat)



April 2014 Nov. 2016

Tickets & Chats

6659

Trends (Comm Team Stories)



April 2014 Nov. 2016

Published & Shared

27

172

+537%

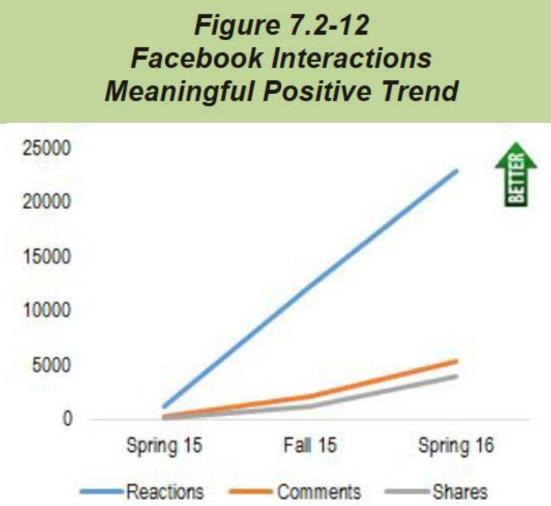
Trends (Bronto Email)



	April 2014	Nov. 2016	
Sent	481,912	1,184,234	+146%
Opened	110,869	283,979	+156%
Open Rate	23.0%	23.98%	
Click Rate	6.6%	9.2%	

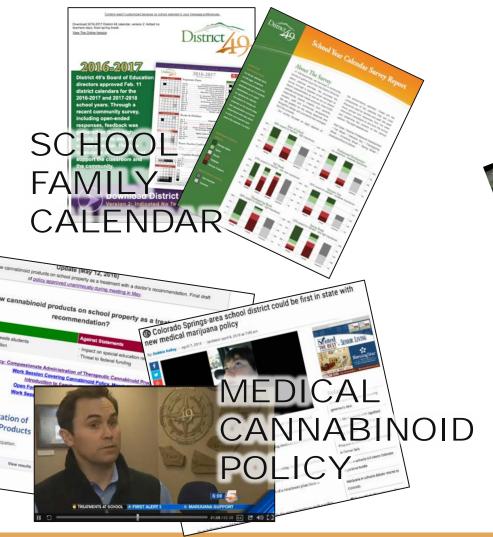
Trends (Facebook)





Strategic Communication







Strategic Communication









Strategic Communication





y the referees to flip a coin, which would determine high team took initial prosession of the ball.

OUND THE DISTRICT: page 4

COMMUNITY

Direct Communication Circulation: 32,000

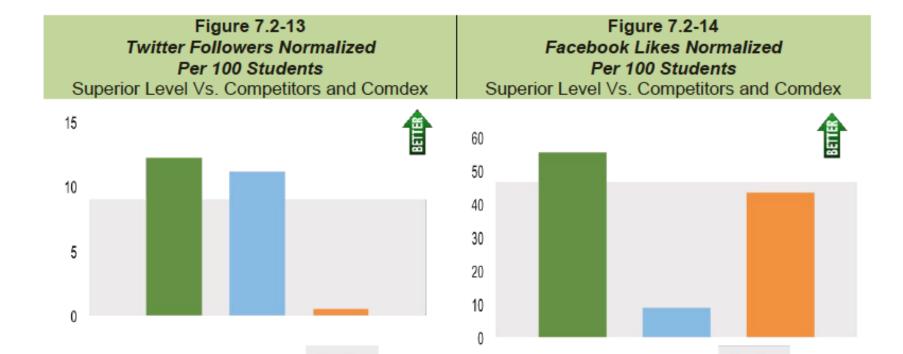


Results (Social Media)

■D49 ■D11 ■D20

ComDex



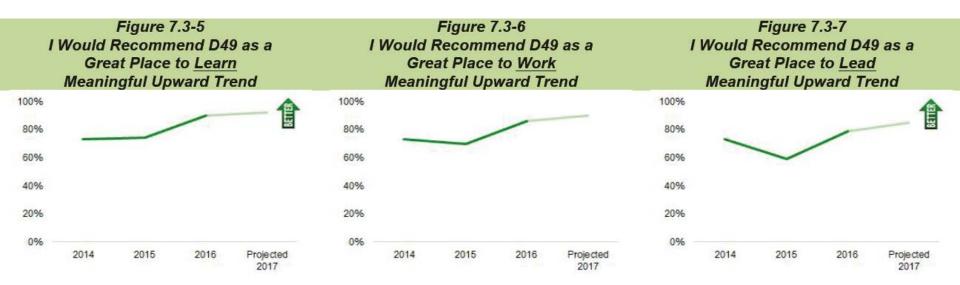


■D49 ■D20 ■D11

ComDex

Results (Learn, Work, Lead)





Results (Transparency Builds Trust)



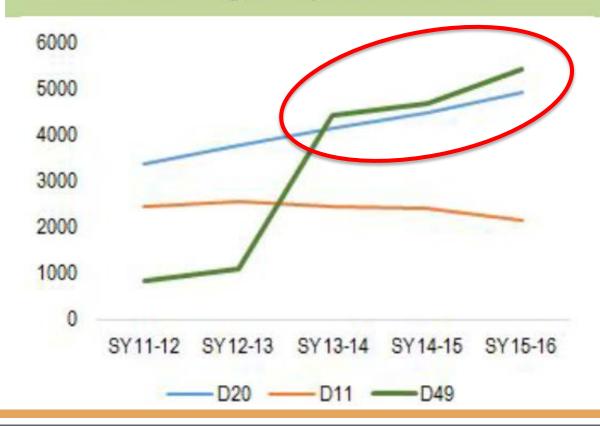
Figure 7.4-3
D49 Is Transparent In Decision Making
Positive Trend



Results (Choice Enrollment)



Figure 7.2-2
Number of Choice Enrollment Students
Meaningful Upward Trend



A Critical Mass



- Communication Efforts Support District 49's Strategic Plan
- Extraordinary Surge of Effort
- Unsustainable
- Evaluation Underway Regarding Work, Production and Available Resources



BOARD OF EDUCATION AGENDA ITEM 9.06

BOARD WORK SESSION OF:	November 10, 2016
PREPARED BY:	Brett Ridgway, Chief Business Officer
	Matt Meister, Director of Communications
TITLE OF AGENDA ITEM:	Post-Election Update
ACTION/INFORMATION/DISCUSSION:	Discussion

BACKGROUND INFORMATION, DESCRIPTION OF NEED: The Board of Education provided guidance to the administration to conduct research for needs, options and financing vehicles for potential participation in the November 2016 election.

The Board of Education voted to send a mill levy override question to the electorate. The issue appears on ballots as El Paso County Issue 3B. 3B meets four priorities: 1) Major remodel / additions at the three largest high schools, refreshing and refurbishing all existing District 49 schools, more competitive teacher salaries and two new elementary schools. Learning from the electorate after 2014 election results and in community engagement efforts, District 49 presented a mill levy override question that does not raise the overall tax rate.

RATIONALE: The Board of Education and administration worked collaboratively to present a plan to voters that supports students, teachers, and taxpayers.

RELEVANT DATA AND EXPECTED OUTCOMES: Results of the 2016 coordinated election, including results from El Paso County Issue 3B will be presented. Analysis of results will be limited, as the election occurs two days prior to the regularly scheduled meeting.

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1—Reestablishing the district as a trustworthy recipient of taxpayer investment	Clarity and transparency in revenue generation strategies and related decisions.
Rock #2—Research, design and implement programs for intentional community participation	There is no closer engagement for community participation than an election. Pursuing an election question in 2016 will need significant community participation for it to be reflective of the community's wishes for D49.
Rock #3— Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	An election campaign should have clear connection to increasing our portfolio of distinct and exceptional schools.
Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive.	Recognizing that the efficiencies D49 has achieved the last several years puts the district in a position to be trusted, to be innovative and through the continuous exercise of both; building a firm foundation for the future.
Rock #5— Customize our educational systems to launch each student toward success	A commitment to improving facilities and programs will have a positive contribution to ensuring each student has their best opportunity for success.

FUNDING REQUIRED: Yes

AMOUNT BUDGETED: N/A

DATE: October 26, 2016

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: Provide guidance for future work given the presented election results.

APPROVED BY: Brett Ridgway, Chief Business Officer



Post-Election Update

Matt Meister
Director of Communications

Current Results for 3B



 Information Not Available At Packet Printing

 Will Be Included in the Onscreen Presentation at Meeting

Precinct Breakdown for 3B



Not Available Until Election Is Certified

 Analysis Will Be Communicated at Future Meeting

Thank You



 Citizens For Building Our Future Community in District 49

Board Directors

Staff

Community



BOARD OF EDUCATION AGENDA ITEM 10.01

BOARD MEETING OF:	November 10, 2016
PREPARED BY:	D. Richer, Executive Assistant to BOE
TITLE OF AGENDA ITEM:	Executive Session: Pursuant to C.R.S. § 24-6-402(4)(f)(I) for
	discussion of a specific staff member with prior written
	notification for Chief Business Officer evaluation and review
ACTION/INFORMATION/DISCUSSION:	Discussion

BACKGROUND INFORMATION, DESCRIPTION OF NEED:

RATIONALE:

RELEVANT DATA AND EXPECTED OUTCOMES:

IMPACTS ON THE DISTRICT'S STRATEGIC PRIORITIES—THE BIG ROCKS:

Rock #1 —Reestablishing the district as a <u>trustworthy</u> recipient of taxpayer investment	
Rock #2—Research, design and implement programs for intentional <u>community</u> participation	
Rock #3 — Grow a robust <u>portfolio of</u> distinct and exceptional <u>schools</u>	
Rock #4— Build <u>firm foundations</u> of knowledge, skills and experience so all learners can thrive	
Rock #5 — Customize our educational systems to launch each student toward success	

FUNDING REQUIRED: No

AMOUNT BUDGETED: N/A

RECOMMENDED COURSE OF ACTION/MOTION REQUESTED: I move to go into Executive Session: Pursuant to C.R.S. § 24-6-402(4)(f)(I) for discussion of performance of a specific staff member with prior written notification for Chief Business Officer evaluation and review.

APPROVED BY: Marie LaVere-Wright, Board President **DATE:** October 24, 2016